

JFHQ: **ACTION**
 36 ID: **ACTION**
 71 TC: **ACTION**
 TXANG: **NO ACTION**

TXSG: **NO ACTION**
 OSA: **NO ACTION**
 JTF-LS: **ACTION**

S1: MULTIPLE

SUBJECT. FRAGORD 15 (FY23 TXARNG Officer Candidate School Symposium and Pre-OCS Verification) to JFHQ-TX OPORD 23-1000 (FY23 TMD Steady State Operations)

DTG. 051700SOCT22

References.

AR 40-501, Standards of Medical Fitness, 27 June 2019

Joint Travel Regulations (JTR), Uniformed Service Members and DoD Civilian Employees, 01 September 2021

NGR 600-100, Commissioned Officers-Federal Recognition and Related Personnel Actions, 6 July 2020

1. Situation. The Texas Army National Guard (TXARNG) Officer Strength Manager (OSM) is responsible for recruiting, accessing, and facilitating NGR 600-100 qualified Officer Candidate School (OCS) applicants into the TXARNG 136th Regional Training Institute (RTI) State OCS (SOCS) and the national Accelerated (AOCS) programs. Applicants consist of recruited and currently serving Soldiers and Non-Commissioned Officers (NCO) within the TXARNG formations. TXARNG loses roughly 100 Company grade Officers annually. Officer Candidates are branched and assigned to key leadership vacancies. There is an ongoing focus in the attendance of the Texas OCS Symposium for potential applicants. Command team emphasis at all levels is required.

2. Mission. TXARNG Recruiting and Retention Command (RRC), supported by Branch Advisory Working Groups (BAWG) and key Texas Military Department (TMD) leadership, conducts a two (2) day OCS Symposium from 10-11 SDEC22 from 0800-2000 at site 1001 Junction Highway, Kerrville, Texas 78028 to initiate the Officer mentorship process while recruiting, invigorating, and educating potential OCS applicants with the benefits and process of joining the officer corps of the TXARNG.

3. Execution.

3.a. Concept of Operations. This operation will occur in four (4) phases culminating in verified applicants enrolling in various Officer Candidate programs.

3.a.1 Commander's Intent. Major Subordinate Commands (MSC) will send interested or potentially qualified commander recommended applicants to the TXARNG OCS Symposium.

3.a.1.a Purpose. The 259 Unit Identification Codes (UIC) within the TXARNG encourage potentially qualified or interested applicants to attend the TXARNG OCS Symposium to maximize the number of potential SOCS Class #67 and FY 2023 AOCS graduates.

3.a.1.b Objectives. Produce a TXARNG OCS Symposium pool of 120 attendees.

3.a.1.c End state. MSCs, to include Joint Task Force Lone Star and other state missions comprised of Texas Army National Guard Soldiers, fulfill the 120 State OCS Symposium authorizations for attendance, followed by completion of OCS applicant packets NLT 01SMAR2023 prior to Pre-OCS (Phase Zero) attendance in April 2023 to maximize the available training seats for the 136th RTI State OCS Class #67 and Accelerated OCS (Winter and Summer) during FY2023.

3.b. Risk. COVID-19 environment.

3.c. Phasing of Operations.

3.c.1 Phase I. TXARNG Symposium Notification, Identification, and Registration.

3.c.1.a Risk. N/A.

3.c.1.b Tasks. Begins with receipt of this order and ends on the first day of travel for the OCS Symposium. The main effort is the dissemination of requirements, symposium details, and Soldier registration. Decisive to this phase is the identification and registration of qualified or interested applicants on the TXARNG OCS Symposium Registration webpage **NLT 15SNOV22** at <https://tmd.texas.gov/txarng-ocs-symposium-registration>. After registering for the Symposium, the Soldier must then submit an additional registration for hotel lodging **NLT 15SNOV22** at the on this link

<https://res.windsurfercrs.com/ibe/details.aspx?propertyid=16590&nights=1&checkin=12/9/2022&group=2212FYAATX&lang=en-us>. Soldiers will report to Inn of the Hills, 1001 Junction Highway, Kerrville, Texas 78028 **NLT 100800SDEC22**. Soldiers outside of the 50 mile radius will be authorized a day of travel on 09SDEC22 (Friday) and 12SDEC22 (Monday). The event will max out at 120 potential applicants as tracked through the TXARNG OCS

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Symposium Registration webpage. If required, prioritization for attendance will go to those who meet the base requirements for immediate OCS attendance. RRC will send out bi-weekly notifications for those already registered and remaining available slots. By 15SNV22 or upon fulfillment of the 120 available slots, whichever is first, is the deadline for registration. The symposium registration deadline is separate from the lodging reservation deadline. Shaping operations for this phase include information dissemination through published orders, TXALLs, unit visits, and State OCS public website updates. Additional shaping operation is the identification and communication of all Branch Representatives.

3.c.2 Phase II. Execution of TXARNG Symposium.

3.c.2.a Risk. N/A.

3.c.2.b Execution. Begins on the first day of the OCS Symposium on 10SDEC22 and ends with Soldiers' return to home of record (HOR) or Temporary Duty (TDY) location **NLT 12SDEC22**. Main effort is the completion of briefings and information dissemination. Decisive to this phase is the completion of the recruiting event, round table discussions, and the safe return of all applicants to their HOR. Shaping operations for this event is the accurate attendee recording and tracking for the symposium and subsequent submission for OCS attendance.

3.c.3 Phase III. Commissioning Validation and Packet Uploads.

3.c.3.a Risk. N/A.

3.c.3.b Execution. Begins upon return to HOR and ends upon the completed Pre-OCS (Phase Zero) packet submission and initial validation by the Officer Strength Management Basic Branch team for commissioning requirements IAW NGR 600-100; 2-7. The main effort is the submission of the completed applicant packet to the Basic Branch Personnel Actions Tracker by the Soldiers supporting RNCO or G/S-1 at <https://restricted.tx.ng.mil/res000/Lists/Personnel%20Action%20Tracker/Rec%20Ret%20Basic%20Branch.aspx#InpIviewHashc1371313-719f-4f52-9348-fe12828f2b56>ShowInGrid%3DTrue> After initial packet validation the Soldier is turned over to the 136th RTI OCS team for further processing. Decisive to this phase is OSM support to enable 100% completion of all required waivers (medical, civil, and moral), as well as Commander's involvement to assist applicants in completing logistical and administrative enrollment requirements prior to Pre-OCS (Phase Zero) training 03SAPR23. Training dates, How-To's, and OCS packet examples are located on public site <https://tmd.texas.gov/txarng-ocs>. Shaping operations for this phase includes information dissemination and receipt by individual Soldiers for the completion of critical packet requirements and Command support to enable their successful packet completion.

3.c.4 Phase IV. Pre-OCS (Phase Zero) Validation.

3.c.4.a Risk. N/A.

3.c.4.b Execution. 136th RTI is the facilitator of this phase and will provide guidance upon receipt of OSM NGR 600-100 validations. Main effort is final OCS packet entrance validation by the 136th RTI and acceptance into training for Pre-OCS (Phase Zero). This phase ends upon notification from the 136th RTI to the individual Soldier of packet validation and approval for training attendance. Soldiers are not allowed to attend without expressed written validation from 136th RTI. Shaping operations for this phase includes administrative support for all applicants for completion of all packet requirements.

3.d. Tasks.

3.d.1 Acknowledge. NLT 071700SOCT22 to ng.tx.txarng.list.rr-basic-branch@army.mil ATTN: OCS SYMPOSIUM.

3.d.2 JFHQ. See Coordinating Instructions.

3.d.2.a J1.

3.d.2.a.1. NLT 280800SDEC22 Coordinate with Branch Advisory Working Group (BAWG) Chairs to ensure a minimum of one (1) and maximum of two (2) officer(s) CPT or above per Basic Branch are present to host a branch recruiting table for day two from 0800-1200 of the symposium activities. The officer(s) should have a HOR within a 50 mile radius of the training site unless availability of DTS funds. This request does not include AMEDD, JAG, or Chaplain Corp. Branches are encouraged to bring promotional or educational items. Branches that can provide enhanced recruiting items such as simulators will coordinate directly with CPT Gonzales. Name(s) and Point of Contact (POC) will be sent directly to CPT Dominic Gonzales via dominic.g.gonzales.mil@army.mil; Subject Line: BAWG OCS SYMPOSIUM Branch and Name.

3.d.2.a.2. BPT to facilitate statewide access for R&R HR professionals to pull RPAMs and Record Briefs to support the event from 10-11DEC22.

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3.d.2.b J3. Provide one (1) J38 Representative that has statewide access to facilitate DAMPS order publication Support personnel will support 100800SDEC22.

3.d.2.c PAO. NLT 100800SDEC22 Provide PAO support from 10-11SDEC22.

3.d.2.d USPFO.

3.d.2.d.1. CIF. BPT to furnish OCS required OCIE / TA 50 sets for 25 OCS applicants as identified by the MSCs to ensure applicants receive equipment prior to Pre-OCS (Phase Zero) attendance. Organic Units are responsible for initial submission IAW the packing list on <https://tmd.texas.gov/txarng-ocs>.

3.d.3 36 ID. See Coordinating Instructions.

3.d.3.a Provide one (1) G8 Representative that has MSC access to facilitate DTS approvals. Support personnel will support 100800SDEC22.

3.d.4 71 TC. See Coordinating Instructions.

3.d.4.a Provide one (1) G8 Representative that has MSC access to facilitate DTS approvals. Support personnel will support 100800SDEC22.

3.d.4.b 136 RTI. NLT 100800SDEC22.

3.d.4.b.1. Provide one (1) RTI Commander and one (1) OCS Company Commander for briefing.

3.d.4.b.2. Provide RTI OCS applicant Pre-OCS (Phase O) attendance waiver instruction.

3.d.4.b.3. Provide formal written guidance for Pre-OCS ATTRS registration and Pre- OCS (Phase O) attendance requirements.

3.d.5 TXANG. N/A.

3.d.6 TXSG. N/A.

3.d.7 OSA. N/A.

3.d.8 JTF-LS. See Coordinating Instructions.

3.e. Coordinating Instructions.

3.e.1 Timeline.

30 October 2022 (Sunday)

-BAWG Selections Due.

15 November 2022 (Sunday)

-OCS Symposium Registration Due.

-OCS Symposium Hotel Registration Due.

-OCS Symposium DTS Due.

01 November 2022 (Tuesday)

-AOCS (Winter/January 2023) Packet Due.

-AOCS (Winter) ATTRS Due.

-AOCS (Winter) DTS Due.

09 December 2022 (Friday)

1200 - 1900: Travel for those whose HOR is greater than 50 miles. *Meals, Lodging, and Per Diem included.

10 December 2022 (Saturday)

0800 - 1000: Sign In / Accountability.

1000 - 1130: Briefings.

1130 - 1330: Lunch.

1330 - 1700: Briefings.

1700 - 1800: Q&A / Safety Brief.

1800 - 1930: (Tentative) No-Host Social.

1930 - UTC: Dinner.

1930 - UTC: Local residents travel to HOR.

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11 December 2022 (Sunday)

0900 - 1100: Branching Tables.
1100 - 1200: Lunch.
1200 - 1315: Prior-State OCS Graduates Round Table Q&A.
1330 - 1415: Accelerated OCS Graduates Round Table Q&A.
1430 - 1600: Final Q&A.
1615 - 1700: AAR, Safety Brief, Close Out.
1700 - UTC: Travel to HOR for Local Residents.

12 December 2022 (Monday)

0900 - 1600: Travel for those whose HOR is greater than 50 miles.

15 January 2023 (Sunday)

-NGR 600-100 Waiver Submissions Due.

01 March 2023 (Wednesday)

-SOCS Entrance Packets Uploaded (OSM Review).

01 April 2023 (Saturday)

-AOCS (Summer) Packet Due.
-ATRRS (Summer) Due.
-DTS (Summer) Due.

03 April 2023 (Monday)

-SOCS Entrance Packet (RTI Review).

3.e.2 BAWG Branch Representatives. MSCs will send the BAWG selected branch representatives to support the OCS Symposium for 110800SDEC22. Selected branch representatives traveling over 50 miles will be provided for travel the day prior.

3.e.3 Reporting Instructions. Applicants registered for the symposium will check in on day one of the symposium at the sign in stations, reference Hotel and Site Information ([Attachment 6](#)).

3.e.4 Symposium Uniform. Texas Casual: Collared shirt with slacks or nice blue jeans. No shorts! Speakers and support staff will be in OCPs for the symposium briefs and in Texas Casual for the No-Host Social (Tentative). All speakers will wear their ASU branch insignia on the collar of their shirt if in civilian attire.

3.e.5 Attendee Selection. MSCs are highly encouraged to send a minimum of one (1) potentially qualified or interested Soldier per UIC (consisting of 50 or more Soldiers) to attend the OCS Symposium. More than one (1) applicant is highly encouraged. Reference the FY 2023 OCS Symposium Initial Target List ([Attachment 1](#)) based on the Integrated Personnel and Pay System - Army (IPPS-A) Educational Report. Current core qualifications are listed on the OCS Student Enrollment Prerequisite Checklist ([Attachment 2](#)).

3.e.6 OCS Packet Support. MSCs will ensure their registered Soldier(s) has/have access to all required documents and logistical support needed to complete an OCS entrance packet. The most recent 136th RTI approved OCS Enrollment Packet is available for download via the TMD Public OCS webpage at <https://tmd.texas.gov/txarng-ocs>.

3.e.7 Symposium Registration. MSCs will ensure their OCS interested Soldiers register on the TXARNG OCS Symposium Registration webpage at <https://tmd.texas.gov/txarng-ocs-symposium-registration> **NLT 15SNV22**.

3.e.8 OCS Flyer. Units are provided an OCS Symposium Flyer ([Attachment 3](#)) to post throughout the building so that interested Soldiers can acquire additional information. The flyer has embedded QR codes that will allow Soldiers to access the TMD OCS public webpages.

3.e.9 Mandatory Attendance. Attendance is mandatory for personnel possessing a 09S Military Occupation Specialty who have completed Basic Training, a battle hand-off (BHO) to their unit has been performed, and they have not attended SOCS or AOCS previously. Due to the ongoing data correction efforts in IPPS-A, it is not possible at the state level to identify every 09S. Commander emphasis is required to ensure that all 09S Soldiers are identified, updated in systems of record (IPPS-A), and sent to the symposium as required. This does not include 09S that are self-drop or previous OCS incompletes.

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3.e.10 Enlisted AGR Attendance. Active Guard Reserve (AGR) personnel must obtain board approval from the Full Time Manning Board at AGR Services prior to attending OCS. AGR personnel will not attend the OCS Symposium as an applicant.

3.e.11 Annual Training Status. M-Day OCS applicants will attend the OCS Symposium in a statutory AT (Title 32) status utilizing Event reference code OCS Symposium – FY23 OCS Symposium. For personnel over 50 miles from event location, this will consist of a minimum of a four (4) day order. M-Day Symposium applicants will not attend in an IDT status. MSCs and subordinate UICs will utilize their associated AT funded LOA to support DTS per diem and lodging.

3.e.12 NGR 600-100 Commissioning Waiver Suspense. In accordance with (IAW) NGR 600-100, all waivers (medical, civil, and moral) must be completed prior to the start of Pre-OCS (Phase Zero). It can take 90-120 days for waivers to be completed. MSCs must ensure their Soldiers start Chapter 2 Physicals, security clearances, disclosure memos, and background checks upon receipt of this order. **NLT 15SJAN23** waiver submissions must be uploaded with a complete OCS Entrance packet IAW guidance above to <https://restricted.tx.ng.mil/res000/Lists/Personnel%20Action%20Tracker/Rec%20Ret%20Basic%20Branch.aspx#InpIviewHashc1371313-719f-4f52-9348-fe12828f2b56=ShowInGrid%3DTrue>. Partial packets will not be processed.

3.e.13 Commissioning Physicals. It is a requirement to utilize Active-Duty Army Installations for all Chapter 2 Physicals. Military Entrance Processing Station (MEPS) will not accommodate currently serving Soldiers. Soldier Medical Readiness Centers (SMRCs) operated within the TMD are not authorized to conduct part 1 of commissioning physicals due to the lack of appropriate lab equipment. Chapter 2 Physicals will be completed within one (1) year to the start of State OCS Class #67, June 2023. Physicals over one year must be revalidated by a medical provider via the Periodic Health Assessment (PHA) process. Commissioning physicals are executed in two (2) parts, lab testing and physical exam. The physical exam is executed after the lab results are received, which is typically 10 days after testing. The physical will be annotated as a “Commission Physical” (Block 10) on the DD Form 2808 (Report of Medical Examination). MSCs will place the Soldier on an Annual Training (Title 32) order to conduct the Chapter 2 Physical at the closest Active Duty Army Installation (Fort Hood, Fort Bliss, or Fort Sam Houston). Reference the How-To located on <https://tmd.texas.gov/txarng-ocs>.

3.e.14 Security Clearance and Legal Documents. RRC will not initiate security clearances or request legal documents from any source. Units will initiate required security clearances. Applicants are instructed to request any court documents or police records for any offence(s) arrested for, regardless of the charge or ultimate finding, court costs paid, to include speeding tickets of \$300 or more. This will expedite any civil or moral waiver requests.

3.e.15 Pre-OCS Required OCIE / TA 50. MSCs will coordinate with USPFO CIF for their respective OCS interested applicants who are missing OCIE/TA50. OCS TA-50 / OCIE packing list is located on <https://tmd.texas.gov/txarng-ocs>. All applicants must have OCIE for Pre-OCS (Phase Zero).

3.e.16 Accelerated OCS. Basic Branch OSM is the facilitator for AOCs Training seats and AOCs OML. Current training seat goals are for 10x Winter and 10x Summer training seats. These are limited, non-guaranteed AOCs training seats. Applicants must have a completed OCS packet **NLT 01SNOV22** for attendance on 06SJAN23 or by 01SAPR23 to be considered for attendance in 04SJUN23. Applicants must provide a memorandum signed by their Commander and 1SG verifying completion of a four (4) mile run within 40 minutes and a twelve (12) mile Road March in full kit within three (3) hours to be considered. Accelerated OCS applicants must attend both Pre-OCS training events in April and May if competing for a Summer training seat. OSM Basic Branch will execute the AOCs OML with applicants over the age of 40, geographically challenged applicants, and those scoring “Heavy” on their OPAT receiving priority. AOCs applicants must ensure to submit their OCS Entrance packets to <https://restricted.tx.ng.mil/res000/Lists/Personnel%20Action%20Tracker/Rec%20Ret%20Basic%20Branch.aspx#InpIviewHashc1371313-719f-4f52-9348-fe12828f2b56=ShowInGrid%3DTrue>.

3.e.17 Temporary and Permanent Profiles. Temporary profiles are not authorized for OCS attendance. Applicants must be able to execute all standard ACFT events. No substitution events or permanent profiles are authorized.

3.e.18 Uploading OCS Entrance Packets. MSCs G/S-1 support offices will ensure all applicant OCS entrance packets are uploaded to the Basic Branch Personnel Actions Tracker (PAT). All documents will be uploaded individually in “pdf format at 300 DPI”. Utilize the following naming convention LAST NAME_DOCUMENT NAME, i.e.; EDWARDS_DD 2808, JONES_SECURITY MEMO. Documents will be uploaded to the link <https://restricted.tx.ng.mil/res000/Lists/Personnel%20Action%20Tracker/Rec%20Ret%20Basic%20Branch.aspx#InpIviewHashc1371313-719f-4f52-9348-fe12828f2b56=ShowInGrid%3DTrue> or you can follow the PAT path on the

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eLSP Home Page by clicking JFHQ > J1 - Personnel > J1 Restricted Par Tracker > Rec Ret Basic Branch > New Item. See OCS Symposium Instructional Guide ([Attachment 4](#)).

3.e.19 NGR 600-100 Validation. OSM will validate the following documents via the PAT: Official College Transcript, DD Form 2808 (Report of Medical Examination), DA Form 5500/5501 (Body Fat Content Worksheet Male/Female), OPAT Scorecard, Birth Certificate, ERB, Security Memorandum, Waiver/Disclosure Memo, SSN Card.

3.e.20 Occupational Physical Assessment Test. Applicants will coordinate with their local RSP to execute an OPAT. They must achieve a minimum score of "Moderate" but a preferred score of "Heavy" as annotated on the OPAT scorecard. For FY23 RSP drill dates and Region, RSP or Brigade Strength Managers' POCs, see RSP Contact Information ([Attachment 5](#)). The local recruiters can also assist with contacting the local RSP NCO.

3.e.21 State Active Duty and other activations. Texas Army National Guard personnel assigned to Operation Lone Star or other support operations along the border or around the state of Texas will be allowed to attend the OCS Symposium, Pre-OCS, and State OCS.

3.e.22 09S Potential Attendee Roster. MSCs will review the attached 09S Potential Attendee Roster List, validate those eligible to attend, and ensure those identified are registered for the OCS Symposium. MSC validated 09S' are also required to attend Pre-OCS based on their contractual obligations regardless of their situation unless they provide a self-withdrawal letter to their Command team ([Attachment 9](#)).

4. Administration and Logistics.

4.a. Concept of Sustainment. Units are responsible for travel arrangements for applicants outside of the local commuting area. **NLT 30SOCT22** all applicants who are authorized Per Diem must submit their DTS with their unit support.

4.b. Logistics. Applicants under 50 miles are not authorized lodging. ADOS Soldiers who are over 50 miles from HOR and/or permanent duty station will receive Per Diem for all meals and lodging. For Soldiers over 50 miles, Per Diem will cover three (3) nights of lodging (Friday, Saturday, Sunday) and an additional travel day (Monday). Attendees will ensure they make reservations for the OCS Symposium directly with the hotel ([Attachment 6](#)). Group reservation link <https://res.windsurfercrs.com/ibe/details.aspx?propertyid=16590&nights=1&checkin=12/9/2022&group=2212FYAATX&lang=en-us>. In the unlikely event of lodging overflow, Soldiers will use hotels in the immediate area that support the local government rate. For applicants over 50 miles travel day to the OCS Symposium are 09SDEC22 and travel day to HOR on 12SDEC22.

4.b.1 Hotel Reservations and DTS Deadlines. Any personnel requiring DTS Hotel Lodging must make reservation **NLT 30SOCT22** to secure the government rate and will utilize double occupancy. Reservations for the event will be made by individual attendees directly with hotel ([Attachment 6](#)) Group name is TXARNG Recruiting and Retention. Once the allocated 80 rooms are utilized, applicants must use local hotels as provided in DTS for overflow.

4.c. Personnel. All M-Day Soldiers attending OCS symposium will be placed on an Annual Training (Title 32) order. Units will utilize their individual MSC's identified LOA in support of AT travel in DTS. AGR support staff will utilize their respective MSC HPRAG LOA in DTS for travel. ADOS attendees will utilize LOA that coincides with their orders.

4.c.1 Funding. M-DAY Soldiers will attend in a Statutory Annual Training order only. Order must have event reference code "FY23 OCS Symposium." IDT status is not authorized. MSCs and subordinate UICs will utilize their associated AT funded LOA to support DTS per diem and lodging. If required, an increase in funds will be requested from the UIC to the MSCs.

4.d. Public Affairs. TMD PAO will be onsite to document symposium events, as well as post to social media platforms IAW TMD policy.

4.e. Environmental Considerations. Soldiers will continue to utilize social distance and masks as applicable to TMD instruction and regulations. Hand sanitizer will be available throughout the symposium for use.

5. Command and Control.

5.a. Command Relationships.

5.b. Attached Elements. All OCS symposium attendees, support personnel, and branch representative will be OPCON to RRC for the OCS Symposium.

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5.c. DIRLAUTH. MSCs have DIRLAUTH with JTF-LS and other SAD elements to coordinate attendance for SMs currently activated for missions.

5.d. Joint Communications System Support.

5.d.1 Lead.

5.d.1.a Officer Strength Manager, MAJ Tobias Vira at tobias.e.vira.mil@army.mil.

5.d.1.b Basic Branch OIC, CPT Dominic Gonzales at dominic.g.gonzales.mil@army.mil.

5.d.1.c OCS Specific Inquiries: ng.tx.txarng.mbx.ocs@army.mil.

5.d.1.d Basic Branch distro is ng.tx.txarng.list.rr-basic-branch@army.mil.

5.d.2 Originator. RRC.

Authentication:

THOMAS M. SUELZER
Major General, TXANG
Adjutant General

ATTACHMENTS (9):

Attachment 1: OCS Symposium Initial Target List



FY 2023 _ OCS
Symposium Initial Tar

Attachment 2: OCS Student Enrollment Prerequisite Checklist



FY 2022 OCS
Enrollment Prerequi

Attachment 3: OCS Symposium Flyer



FY 2023 Annual OCS
Symposium Flyer.pdf

Attachment 4: OCS Symposium Instructional Guide



FY 2023 State OCS
Instructional Guide.pc

Attachment 5: RSP Contact Information



OPAT_RSP
Information.pdf

Attachment 6: Hotel And Site Information



FY 2023 OCS
Symposium Hotel La

Attachment 7: RTI Pre-OCS Admittance Policy

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RTI OCS Admittance
Policy_v2.pdf

Attachment 8: Training Schedule (**TBP**)

Attachment 9: 09S Potential Attendee Roster



TXARNG_FY
2023_09S.xlsx

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