



TEXAS MILITARY DEPARTMENT

December 2016
Biennial Report





**TEXAS MILITARY DEPARTMENT
OFFICE OF THE ADJUTANT GENERAL
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The Honorable Greg Abbott
Governor of Texas
P.O. Box 12428
Austin, Texas 78711



Dear Governor Abbott:

In the last biennium, the Texas Military Department responded to numerous state active duty missions and overseas deployments. We leveraged our resources, built strong partnerships, and deployed mission-ready service members each time the state and nation required Texas Guardsmen.

Pursuant to Texas Government Code, Section 437.107, the Texas Military Department submits this report containing the following information: an account of major military equipment and property owned by or in the possession of the state; the number, condition and organization of the Texas Military Forces; an outline of important military interests within the state that entail past, present and future military missions; and finally the Department's foresight to obtain and maintain Texas National Guard missions that are consistent with the U.S. Department of Defense strategies.

We remain relevant and ready to respond domestically and globally. The Texas Military Department has served Texans during Operation Secure Texas, historic flooding, wildfires, and other natural disasters. Texas Guardsmen have been deployed continuously overseas since September 26, 2001. We will continue to answer the nation's call.

We are proud to be Texans Serving Texas!

JOHN F. NICHOLS, Major General
Adjutant General

DUTY HONOR TEXAS



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Texas Military Department Leadership



The Adjutant General of Texas

Texas Military Department



Major General
John F. Nichols

Employee of Texas Military Department and appointed by the Governor, the Adjutant General is the military commander of the Texas Military Forces. Responsible for the overall leadership, management, accountability, and operations of Texas Military Forces as the governing officer, policy maker, and head of the Texas Military Department.



Chief of Staff
Colonel Gregory Chaney

Provides leadership and oversight for full time staff and employees to fulfill the Adjutant General's vision and mission.

Texas Military Forces

TEXAS ARMY NATIONAL GUARD



-  TEXAS ARMY NATIONAL GUARD
-  36TH INFANTRY DIVISION
-  71ST TROOP COMMAND
-  RECRUITING & RETENTION BATTALION

Deputy Adjutant General - Army - Commander - TXARNG
Brigadier General Tracy Norris

Appointed by the Governor to assist the Adjutant General in the command and administration of more than 18,000 Soldiers serving in the Army National Guard.

TEXAS AIR NATIONAL GUARD



-  TEXAS AIR NATIONAL GUARD

Deputy Adjutant General - Air
Brigadier General Dawn Ferrell

Appointed by the Governor to assist the Adjutant General in the administration of Air National Guard forces and equipment within Texas.

TEXAS AIR NATIONAL GUARD



-  136TH AIRLIFT WING
-  147TH RECON WING
-  149TH FIGHTER WING
-  254TH COMBAT COMM. GROUP

Commander - Texas Air National Guard
Brigadier General David McMinn

Appointed by the Adjutant General to provide command of more than 3,000 Airmen serving in the Texas Air National Guard.

Texas Military Department Strategy

PEOPLE FIRST

Invest in our human capital

Our human capital is the single most valuable resource we have. It is incumbent upon each organizational member to train, coach and mentor the next generation of leaders. Investing in the organization's human capital is the only way to sustain Texas Military Department (TMD) capabilities that serve Texas and the nation.

RELEVANT & READY

Provide the right force at the right time

To remain relevant, it is critical that we continue to distinguish ourselves as the military force provider of choice. Leaders, at all levels, collaborate objectives that maximize available resources through creative planning, communication, and training. The organization's success directly contributes to our ability to consistently mobilize and deploy the right forces at the right time.

TEXAS MILITARY DEPARTMENT VISION:

America's premier state military department comprised of mission-ready professionals fully engaged with our communities, and relevant through the 21st century.

TEXAS MILITARY DEPARTMENT MISSION:

Provide the Governor and the President with ready forces in support of state and federal authorities at home and abroad.

Department Executive Staff



Command Senior Enlisted Leader - State
Command Sergeant Major Mark A. Weedon

Responsible for the welfare, readiness, morale, development and care for Texas enlisted service members and non-commissioned officers.



Executive Director
Bill Wilson

Oversees daily administration of the state agency and its employees. Ensures compliance with cooperative agreements between TMD and the National Guard Bureau.

TEXAS MILITARY DEPARTMENT VALUES

DUTY: Bear true faith and allegiance to the state and nation. Cultivate an environment for all to excel. Prepare mentally, physically and spiritually to deploy at home and abroad. Be ready when called.

HONOR: Hold the public trust in the highest regard, exceed standards and expectations. Act with understanding, innovation, resourcefulness, flexibility, and urgency. Do all you can, where you are, with what you have, and always place the welfare of those you lead first.

TEXAS: Embrace the courageous spirit of our people, history, and culture.

TEXAS STATE GUARD



-  ARMY COMPONENT
-  AIR COMPONENT
-  MEDICAL COMPONENT
-  MARITIME BRIGADE

Commander - Texas State Guard
Major General Gerald "Jake" Betty

Appointed by the Governor to administer and train members of the Texas State Guard to support the Domestic Operations Taskforce by augmenting National Guard Units.

DOMESTIC OPERATIONS



-  136TH MANEUVER ENHANCEMENT BRIGADE
-  176TH ENGINEER BRIGADE
-  COUNTER DRUG TASK FORCE

Commander - Domestic Operations Director - Joint Staff
Brigadier General Patrick Hamilton

Appointed by the Adjutant General to provide direction and oversight of Texas Military Forces during disaster or emergency responses within Texas and FEMA Region VI.

COMMUNICATE & PARTNER

Deliver our message and build lasting relationships

Effective communication is the most important mechanism organizational leaders have to influence internal and external stakeholders. Communication that is effectively transmitted and received is the baseline for individual relationships or organizational partnerships. The TMD vision and mission is dependent upon trusted relationships and collective partnerships.



Texas Military Department Organization



The Texas Military Department (TMD) is authorized and organized under Chapter 437 of the Texas Government Code. TMD is a unique state agency where civilian and military personnel work closely together in service to the Governor and citizens of Texas. TMD features multiple staff directorates and components, led by the Adjutant General. Agency personnel, including service members in the Texas Military Forces, work under the TMD banner in response to the Governor's call for assistance relating to emergencies, disasters, or community needs.

The Texas Military Forces, comprised of the Texas Army National Guard (TXARNG), the Texas Air National Guard (TXANG) and the Texas State Guard (TXSG), has over 23,000 members, making it the largest state military force in the country.

The Governor serves as the commander in chief of the Texas Military Forces, while the Adjutant General serves as the senior military commander. Service members when ordered to federal service within the U.S. Department of Defense's hierarchy are responsible to the president to augment the U.S. Army or the U.S. Air Force.

MORE THAN
23,000
TEXAS GUARDSMEN
AMERICA'S LARGEST STATE
MILITARY FORCE

Traditional guard members account for much of the Texas Military Department's (TMD) workforce. Service members work regular civilian jobs and fulfill their military obligations one weekend per month and two full weeks during the year. Because a traditional Guardsman serves when called, TMD's response capability is immediately scalable to meet the state's needs.

Fewer than 50 general revenue state employees support TMD's state-related administrative efforts. TMD also relies on more than 450 state employees funded by a cooperative agreement with the federal government. To sustain operations and activities in Texas, TMD manages fiscal resources allocated from the federal and state government.



Texas guardsmen, local law enforcement and work crews pose outside a demolished drug den.

TMD resources support Texas border efforts, such as Operation Secure Texas (OST), Operation Border Star, and Operation Drawbridge. Specifically, Operation Secure Texas, formerly Operation Strong Safety, began in 2014 as a multi-agency effort to reduce crime along the Texas border. From August 2014 through December 2014, approximately 1,000 service members per month served in support of OST. Although fewer service members are presently assigned to the mission, TMD continues to support OST.

In addition to responding to the governor's call, the TMD is responsible for utilities, construction, repair, and maintenance of Department facilities across the state. These facilities include Texas Army National Guard and Texas Air National Guard readiness

centers (armories), maintenance, and aviation facilities. More than 200 facilities, comprising nearly seven million square feet, support Texas Army and Air National Guard service members. The Texas Military Forces use these facilities primarily to train personnel, conduct maintenance and store equipment.

TMD resources support a variety of other programs and activities. For example, the Texas National Guard's Joint Counterdrug Task Force has made significant contributions to counter narcotic operations along the Texas-Mexico border for more than 25 years. The task force is federally funded and available to state and local law enforcement agencies.

Texas Military Department Organization

Texas Military Department (TMD) resources support ChalleNge Academy sites in Sheffield and Eagle Lake. The ChalleNge Program is open to young men and women ages 16 to 18 who have dropped out of high school or are at risk of doing so. The ChalleNge Program provides tools to help students become responsible and productive citizens who contribute their talents to the community.

Three of every four at-risk youth enrolled in ChalleNge pass the GED® test or earn a high school diploma. Other program participants accumulate valuable school credits; students recover five and one-half credits on average, or approximately the amount earned in a year of public school.



75%
OF
ChalleNge Graduates
EARN THEIR HIGH SCHOOL
DIPLOMA OR GED®

In 2000, the Texas Legislature developed the State Tuition Assistance Program to support members of the Texas Military Forces with tuition costs and mandatory fees associated with postsecondary education. Postsecondary education accelerates military readiness as well as personal and professional development. The program is unique to Texas Guardsmen and remains a valuable tool to recruit, train, and retain members.

State tuition assistance is the only education benefit provided for State Guard service. Since 2012, the demand for state tuition assistance increased more than 60 percent. In 2016, the demand for tuition assistance exceeded the program budget. Award amounts dropped from \$4,500 to \$2,250 per semester while the average cost per semester for tuition and fees at a state public university rose to \$8,659.

TMD members do not have the same level of access to routine mental health resources when compared to their active duty counterparts. Full time behavioral health counselors employed by TMD significantly increase accessibility to mental health resources for Texas service members and veterans. TMD Counselors are based in Austin, El Paso, Fort Worth, Houston, Weslaco, and Tyler. Additional emergency mental health resources are provided 24 hours a day, seven days a week through the TMD Counseling Line.


MORE THAN 19,601 INDIVIDUAL MENTAL HEALTH SESSIONS ARE PROVIDED WITHOUT COST TO SERVICE MEMBERS

Key Issues: State & Federal

STATE: The ancillary benefits of federal activity since 9/11 have allowed the state of Texas to increase its emergency response readiness. However, developments at the federal level can affect the state's ability to respond to local emergencies and disasters. In the face of federal budget reductions and potential organizational changes to the National Guard, the state's leaders may have to confront difficult decisions moving forward.



FEDERAL: While fiscal uncertainty and constrained federal budgets lead to changing defense policy and military structure, it is important to recognize that the National Guard maintains defense capabilities at one-third the cost of the active components. Failure to recognize these efficiencies has led to decisions that reduce the capabilities of the National Guard within Texas, with no demonstrated benefit to the United States. Potential changes include the National Commission on the Future of the Army and Aviation Restructure Initiative report findings and subsequent directives.



Additionally, delays in modernization increase risk to the state's Air National Guard aviation assets.

Legislative Appropriation Priorities for Fiscal Year 18-19

MISSION CAPABILITY

- **Emergency Maintenance - \$21,175,000**
Provide preventative and daily maintenance of more than 3,000 real property assets across Texas.
- **Ten Statewide Renovation Projects - \$3,744,900**
Continue the State of Texas Armory Revitalization (STAR) program by fully funding ten additional armory renovations in the 2018-2019 budget.
- **Indirect Administration - \$372,000**
Provide additional support for the administrative operations of the Texas Military Department.

PEOPLE FIRST

- **Mental Health Initiative - \$635,000**
Provide additional support to meet the mental health requirements of Texas Military Department members.
- **State Military Tuition Assistance - \$1,100,000**
Increase tuition assistance for service members to offset lost federal assistance and to retain high quality individuals.

ENHANCE OPERATIONS

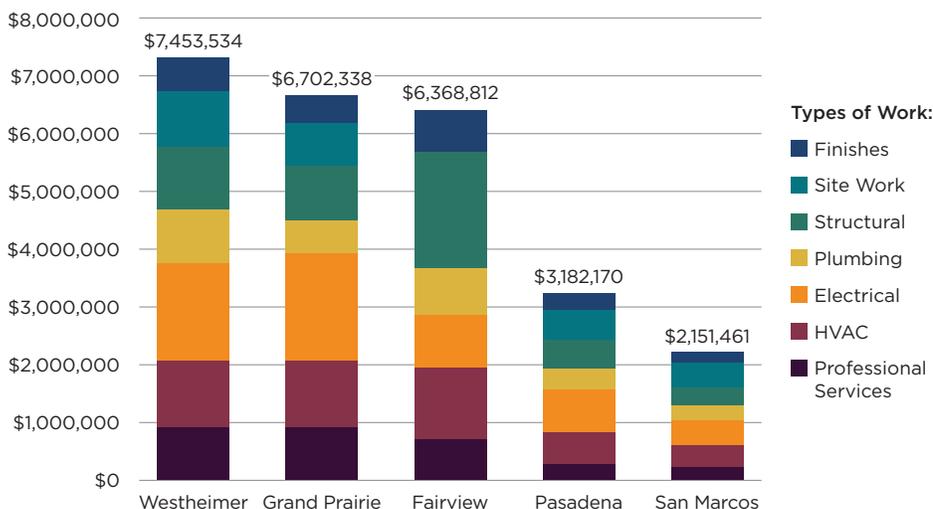
- **Energy Upgrades at Facilities Statewide - \$3,300,000**
Draw federal matching dollars and create ongoing cost savings.
- **Road Maintenance - \$2,000,000**
Maintain roads, parking, and aviation surfaces at sites statewide.
- **Military Museum Operations - \$247,000**
Provide additional support to maintain growing collection of post 9/11 artifacts, increased visitation from the general public and the independent school districts.

State of Texas Armory Revitalization



In 2014, the Texas Army National Guard (TXARNG) initiated the State of Texas Armory Revitalization (STAR) Program. The Texas Legislature agreed to invest \$19 million for the 2016–2017 biennium and committed to provide funding in future sessions. This state funding and combined matching federal share will enable the TXARNG to ensure its facilities meet building and safety codes and are energy efficient, thus reducing future operating costs.

2016 STAR FUNDING



Federal: \$16,724,368
State: \$9,781,250*
Total: \$26,505,618

\$647,203 of the total state execution in 2016 includes professional services for 2017 projects

During the 2016–2017 biennium, the agency will use more than \$19 million in state funds and \$29 million in federal matching funds to improve nine armories across Texas. In 2016, Texas Military Department funded five facilities using \$9.7 million in state funds and \$16.7 million in federal funds. The agency will initiate four building projects in 2017 with the remaining \$9.7 million in state funds and \$12.5 million in federal matching funds. Under the STAR Program, 27 out of 63 facilities will be modernized over a five-year period.

5 BUILDING PROJECTS IN 2016

\$9.7 MILLION STATE FUNDS ALLOCATED IN 2016

\$16.7 MILLION FEDERAL MATCHING FUNDS IN 2016

Facility improvements include critical life, health, and safety upgrades to address fire detection and suppression systems; plumbing and electrical system improvements; and compliance of Americans with Disabilities Act (ADA) in restrooms and showers. Additionally, the modernized facilities that were traditionally built to support male only units will now accommodate female service members.

The STAR Program is responsible and sustainable; facility improvements directly impact the Department’s ability to support and protect our state.



*Camp Mabry, Building 75:
 communication infrastructure*



*Denison Armory: roof lead and ceiling
 deterioration*



*Hondo Pass Armory:
 roof structural failure*



*Fairview Armory: structural cracking
 and deterioration*

Texas Army National Guard

The Texas Army National Guard (TXARNG) is composed of approximately 18,000 Soldiers and occupies 110 facilities in 102 communities throughout Texas. TXARNG units are equipped with state of the art systems and front line equipment, including a wide range of combat capable vehicles and aircraft.



GLOBAL WAR ON TERROR

Since September 26, 2001 Texas service members have continually served in an active combat zone, which equals approximately 5,424 days of continued service. During this period, the Texas Army National Guard has deployed over 600 units. No other state Army National Guard can make these claims.

Over the last two years, the Texas Army National Guard continuously provided the U.S. Department of Defense with trained, ready personnel and units in support of operations worldwide. Currently, Texas supports Operation Enduring Freedom by sending combat and combat service support capabilities to Afghanistan and other areas of responsibility. Unit types include movement and maneuver war fighter units, intelligence personnel, command and control elements as well as fire support, engineering, and force protection assets.



Major Units



The historic 36th Infantry Division (36th ID), based in Austin, consists of more than 15,000 Soldiers assigned to smaller units across Texas. These Soldiers fill flexible, modular units that can deploy individually or in a variety of configurations to accomplish an assigned mission. This functionality allows for tailored responses to meet the needs of the Governor and the President. The division notably includes two infantry brigade combat teams, a military intelligence brigade, a sustainment brigade, and a combat aviation brigade.

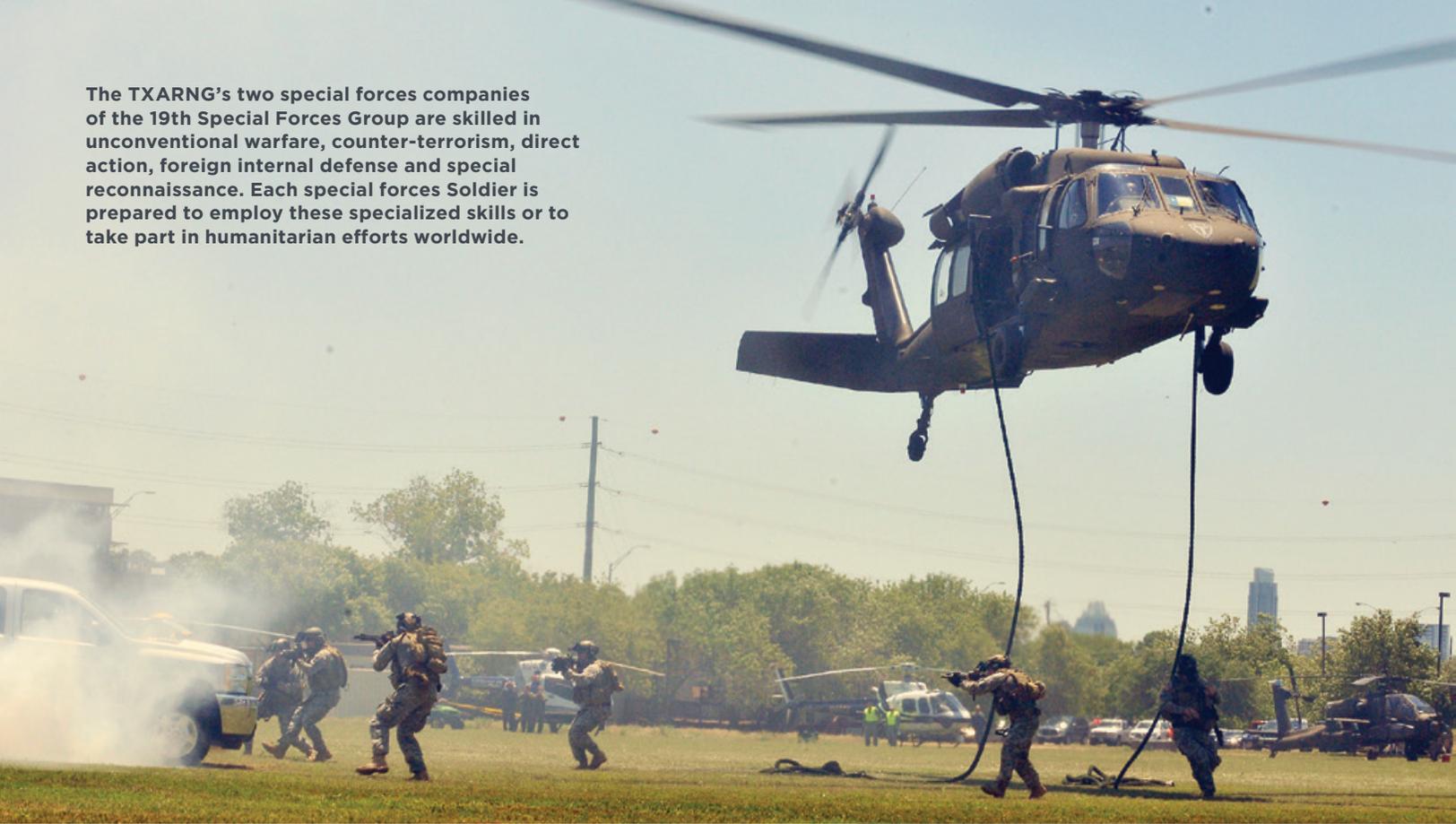
The two infantry brigade combat teams (the 56th — based in Fort Worth, and the 72nd — based in Houston) each consist of two infantry battalions, an artillery battalion, an engineer battalion (with communication support and military intelligence elements), a support battalion, and a cavalry squadron. These brigades total more than 4,200 Soldiers each.

The 71st Expeditionary Military Intelligence Brigade (71st E-MIB), based in San Antonio, includes 2,300 Soldiers. This brigade provides key information that informs current operations and decisions for future activities. The 71st E-MIB is equipped with advanced communication and intelligence gathering equipment not found elsewhere in the force.

The TXARNG is also the proud home of the 1st Battalion (Airborne) 143rd Infantry — the only airborne infantry battalion in the entire Army National Guard. This 647-Soldier battalion has the capability to deploy almost anywhere in the world with little warning or external support. The battalion is specially trained and equipped to deploy in Air Force aircraft and can be dropped into areas by parachute assault. The battalion is an Associated Unit Pilot (AUP) Program unit, which has a formalized training relationship with the 173rd Airborne Brigade stationed in Vicenza, Italy.

The 36th Combat Aviation Brigade (CAB) is based in Austin and consists of 1,700 Soldiers. The CAB includes: an attack reconnaissance battalion that flies the AH-64 Apache helicopter; a security and support battalion containing three companies that fly the UH-72 Lakota helicopter; an assault battalion that flies the UH-60 Black Hawk helicopter; a general support aviation battalion that flies the UH-60, CH-47 Chinook and the HH-60M, a medical version of the Black Hawk; and an aviation support battalion that has all the specialized tools and personnel needed to maintain the fleet.

The TXARNG's two special forces companies of the 19th Special Forces Group are skilled in unconventional warfare, counter-terrorism, direct action, foreign internal defense and special reconnaissance. Each special forces Soldier is prepared to employ these specialized skills or to take part in humanitarian efforts worldwide.



Major Units



In addition to the 36th Infantry Division, the TXARNG comprises the 71st Troop Command (71st TC), based in Austin, which is made up of more than 1,700 Soldiers. The 71st TC provides administrative, training, and logistical support to specialized or smaller TXARNG units that are not part of other major deployable units. The command includes sustainment and support personnel, public affairs, medical units and information operations.

In addition to these units, the 71st TC also supports the Special Operations Detachment-Africa and other unique special forces elements. The TXARNG's two special forces companies of the 19th Special Forces Group are skilled in unconventional warfare, counter-terrorism, direct action, foreign internal defense, and special reconnaissance. Each special forces Soldier is prepared to employ these specialized skills or to take part in humanitarian efforts worldwide.



I AM THE GUARD



SPC. SOPHONIE BILLINGS

Military Career: Multichannel Transmission Systems Operator
136 Expeditionary Signal Battalion

Civilian Career: Healthcare Nurse
MD Anderson Cancer Center in Houston

Future & Proposed Missions

GLOBAL RESPONSE

The Texas Army National Guard (TXARNG) continues to be one of the few “go-to” force providers able to meet the current national mission requirements. Texas Soldiers answer the call to a number of highly specialized missions. Texas has assisted with security, training, and mentorship to civilian-led humanitarian assistance and consequence management groups throughout Africa. The TXARNG also provided personnel and material resources to multiple Central American countries in support of U.S. Army South’s counter trans-national organized crime mission, along with hundreds of peacekeepers to the Balkans and Kosovo missions.

I AM THE GUARD



SPC. KAYOLA MBOMA

Military Career: Parachute Rigger
294th Quarter Master Company (Airborne)

Civilian Career: Cognitive Neuroscientist Doctoral Candidate
Frier University, Berlin Germany

MORE THAN
6.9 MILLION
STATE ACTIVE DUTY MAN HOURS
SINCE 9-11-2001



MORE THAN
30,000 SOLDIERS
DEPLOYED WORLDWIDE
SINCE 9-11-2001



ASSOCIATED UNIT PILOT (AUP) PROGRAM

In response to the Chief of Staff of the U.S. Army’s guidance, the U.S. Army implemented the Associated Units Pilot program. The Army’s intent is to “leverage the capabilities and capacities of the Active Component, Army Reserve and the Army National Guard as One Army.” This program established formal relationships among Active, Reserve, and National Guard units. The 36th Infantry Division is the first National Guard division to have an active duty brigade aligned to its formation. The 3rd Brigade, 10th Mountain Division has been redesignated as the 3rd Brigade, 36th Infantry. The 1st Battalion, 143rd Infantry (Airborne) is the first National Guard battalion aligned to an active airborne brigade, the 173rd Airborne Brigade Combat Team, which is stationed in Italy. In addition to these units, the 840th Engineer Company and the 249th Transportation Company are aligned with active brigades stationed at Fort Hood, Texas. The 36th Infantry Division is also resourcing Main Command Post Operational Detachments that support and augment other active duty division headquarters.

MULTINATIONAL FORCE AND OBSERVERS (MFO)

The TXARNG deployed the 1st Squadron, 112th Cavalry located in Bryan, Texas, to support the MFO mission in 2015. MFO operations are a part of an international peacekeeping force operating in and around the Sinai Peninsula alongside allied and partnered nations. This federal mission supervises the implementation of security provisions from the Egyptian-Israeli Treaty of Peace and employs efforts to prevent any violation of its terms.

INTELLIGENCE READINESS AND OPERATIONS CAPABILITY (IROC)

The 36th Infantry Division was the first National Guard unit to successfully establish an Intelligence Readiness and Operations Capability (IROC) to meet the challenges of an expeditionary Army. The IROC creates a unique capability that allows military intelligence Soldiers to exercise their combat theater mission requirements here at home station. The TXARNG in coordination with U.S. Army Forces Command established this unprecedented capability in less than 180 days and are prepared to conduct similar missions over the next two years.

Texas Army National Guard Major Equipment



M16A4/M4/M4A1: QTY=15,670

The primary individual weapon of an Army Soldier is the M4 carbine, a shorter and lighter variant of the M16A4 assault rifle. The M4 fires 5.56×45mm NATO ammunition and has a shorter 14.5 in. barrel and telescoping stock, making it easier for troops to manage in vehicles. The M4 is capable of firing in semi-automatic and three-round bursts (like the M16A2 and M16A4), while the M4A1 is capable of firing in semi-auto and full automatic.



AH-64D APACHE: QTY=11

The Boeing AH-64 Apache is an American made four-blade, twin-turboshaft attack helicopter with a tandem cockpit for a two-person crew. It features a state of the art nose-mounted sensor suite for target acquisition and night vision systems. It is armed with a 30 mm (1.18 in) M230 chain gun, 2.75 in rockets and a host of anti-armor missiles.



UH-72A LAKOTA: QTY=8

The Eurocopter UH-72 Lakota is a twin-engine helicopter with a single, four-bladed main rotor light lift helicopter. The UH-72A Lakota replaced the UH-1H Iroquois and OH-58 Kiowa helicopters. UH-72A serves the Army principally for logistics and support missions within the Continental U.S. The Army National Guard also uses the UH-72A for homeland security, disaster response, and medical evacuations.



UH-60 BLACKHAWK: QTY=26

The Sikorsky UH-60 Black Hawk is an American made twin-engine, single four-bladed main rotor medium lift helicopter that provides air assault, general support, aeromedical evacuation, and mission command capability. The Black Hawk has enhanced the overall mobility of the Army due to dramatic improvements in troop capacity (up to 20), and its cargo sling lift capability of up to 8,000 pounds. This is the most widely used airframe across the United States military.



CH-47 CHINOOK: QTY=6

The Boeing CH-47 Chinook is an American made twin-engine, tandem rotor heavy-lift helicopter. Its primary roles are troop movement, artillery placement, and battlefield resupply. It has a wide loading ramp at the rear of the fuselage and three external ventral cargo hooks. With a top speed of 170 knots (196 mph, 315 km/h), the CH-47 is capable of transporting more than 30 Soldiers at a time or lifting sling loads of up to 34,000 pounds.



VEHICLE HMMWV: QTY=1400

Known by its military designation as the HMMWV (referred to as “Humvee”), this lightweight, highly mobile, diesel powered, four-wheel-drive tactical vehicle uses a common chassis to carry a wide variety of multi-band and satellite communications suites and weapon systems.



D7R DOZER: QTY=27

The D7R Dozer is one of the many earthmoving systems employed by the TXARNG. These systems are considered medium dozers and are exactly like the civilian CAT D7 with upgraded ballistic protection. These full tracked systems have a maximum speed of less than six MPH and their ability to move tremendous amounts of earth make them invaluable in the wildfire-fighting mission.



FAMILY OF MEDIUM TACTICAL VEHICLES: QTY=870

The FMTV stands alone as the get-things-done resource for military operations. Advanced automotive technologies work in concert to provide an impressive capability, versatility and mobility needed to move troops and supplies just about anywhere. Variants of this vehicle include 2.5 ton, 5 ton, recovery vehicles and weapon systems carriers, tractors, dump, and both 4x4 and 6x6 models.



RG33 CAT II MRAP: QTY=8

Mine-Resistant Ambush Protected (MRAP) is an American term for vehicles that are designed specifically to withstand improvised explosive device (IED) attacks and ambushes. Armored vehicles designed specifically to counter the land mine threat.



TOWED ARTILLERY: QTY=30

The M777A2 Howitzer, pictured, is a 155mm towed gun, which is rapidly deployable and exceptionally accurate. In addition to the six M777s within the state, there are 24 M193A3 105mm towed guns. These systems can be towed by an FMTV or lifted by the CH-47 helicopter. The M777 is capable of placing accurate fire on targets more than 15 miles away.

Texas Air National Guard

The Texas Air National Guard (TXANG) provides ready forces in support of state and federal missions at home and abroad. The TXANG headquarters is located on Camp Mabry in Austin. The TXANG is composed of approximately 3,200 Airmen who live and work across Texas. The diverse TXANG equipment inventory includes a wide range of weapons from small arms to combat-capable vehicles and aircraft as well as associated ammunition and armaments.



GLOBAL WAR ON TERROR

The Texas Air National Guard currently provides the United States with remotely piloted MQ-1B Predator armed intelligence surveillance and reconnaissance services. The pilots of these aircraft are located within the United States and are currently operating the unmanned airframes overseas 24 hours a day, seven days a week.

MORE THAN
108,000
PREDATOR
COMBAT FLIGHT HOURS
SINCE 2008



Major Units



The Texas Air National Guard is organized into three air wings (136th Airlift Wing, 147th Reconnaissance Wing and 149th Fighter Wing), which are self-contained, independent organizations. In addition to caring for its aviation assets, each wing must maintain intelligence operations, cyber protection capabilities, security services, civil engineering, supply, and other roles to support a standalone base.

The 136th Airlift Wing (136AW), based in Fort Worth, flies the C-130H2 Hercules. The airlift and airdrop services provided by the 136AW Airmen allow the deployment of American armed forces anywhere in the world and ensure a continuous supply chain. In Texas, this airlift capability is used to evacuate people from disaster areas, including the caregivers alongside hospital patients still connected to medical equipment.

Within the 136AW is the 254th Combat Communications Group (254CCG). The 254CCG provides initial communications services for deploying Soldiers or Airmen. The 221st Combat Communications Squadron within the 254CCG has proven it can build and operate communications services in austere conditions.

The Texas Air National Guard is viewed as a valuable resource nationwide. As a result, the ever-evolving cyber security, border security, space operations, and unmanned aerial systems missions place Texas in a unique and advantageous position for increasing the state's capabilities.

I AM THE GUARD



CAPT. CHRISTOPHER DRYE

Military Career: Meteorologist
209th Weatherflight Air National Guard

Civilian Career: Information Technology
U.S. Department of Veterans Affairs

Major Units



The 147th Reconnaissance Wing, based in Houston, flies the remotely piloted Predator airframe. Since conversion to the Predator in 2008, the Wing has provided armed intelligence, surveillance, and reconnaissance services and has flown in excess of 108,000 combat hours. The 147RW houses the 272nd Engineering and Installation Squadron—one of only eighteen units that provides engineering and installation of communications infrastructure in combat environments. The 147th Reconnaissance Wing also contains the 147th Air Support Operations Squadron. This unit provides ground-based targeting and weapons guidance for air to ground combat operations.

The 149th Fighter Wing, based in San Antonio, operates the F-16 Fighting Falcon and provides combat fighter pilot training. The wing's graduates serve in the United States Air Force, Air Force Reserve, and Air National Guard. The 149th Fighter Wing is comprised of our nation's most experienced instructor pilots and uses state-of-the-art simulator technology to ensure its students receive the most advanced training in the world.



The 149th Fighter Wing contains the 273rd Information Operations Squadron, which provides cyber security operations. This squadron uses classified information system tools and capabilities to detect and defend against adversaries seeking to disrupt critical computer systems and associated infrastructure. Additionally, the 273rd recently acquired a Cyber Protection Team capability that will convert to a full cyber operations squadron in 2018.

Two security forces squadrons located in El Paso also are assigned to the 149th Fighter Wing. These units provide fully trained and qualified security forces Airmen for both overseas and domestic operations.

Finally, the 149th Fighter Wing also encompasses the 209th Weather Flight, located in Austin. The flight provides a wide range of weather support to Air Force and Army ground units. The 209th Weather Flight is also utilized during civil support responses. Unit capabilities aid in decision-making and deliberate planning in order to enhance first responder's effectiveness.

Future & Proposed Missions

There are several developing issues within the Texas Air National Guard that are important to the state. Replacing aging aircraft with newer equipment and fostering the continued growth of cyber capabilities are important factors to monitor throughout the upcoming biennium.

- Replacing the Texas Air National Guard's aging C-130H airframes with modern C-130J or C-17 aircraft will ensure that reliable disaster relief airlift capability remains in the gulf coast region.
- The capabilities and utilization of unmanned airframes will continue to evolve. The Texas Air National Guard will transition from the MQ-1 Predator to the more advanced MQ-9 Reaper.
- Much like the Airlift Wing's C-130 concern, the Fighter Wing's fleet of F-16s is also aging. In order to effectively continue their unparalleled training mission, the Fighter Wing must convert to a more modern version of the F-16 or to the F-35 Joint Strike Fighter.
- Texas Air National Guard also supports a critical part of the United States Air Force's cyber mission, which will continue to develop as a part of current and future national defense strategies.



MORE THAN **6,700**

COMBAT MISSIONS FLOWN
SINCE 2008

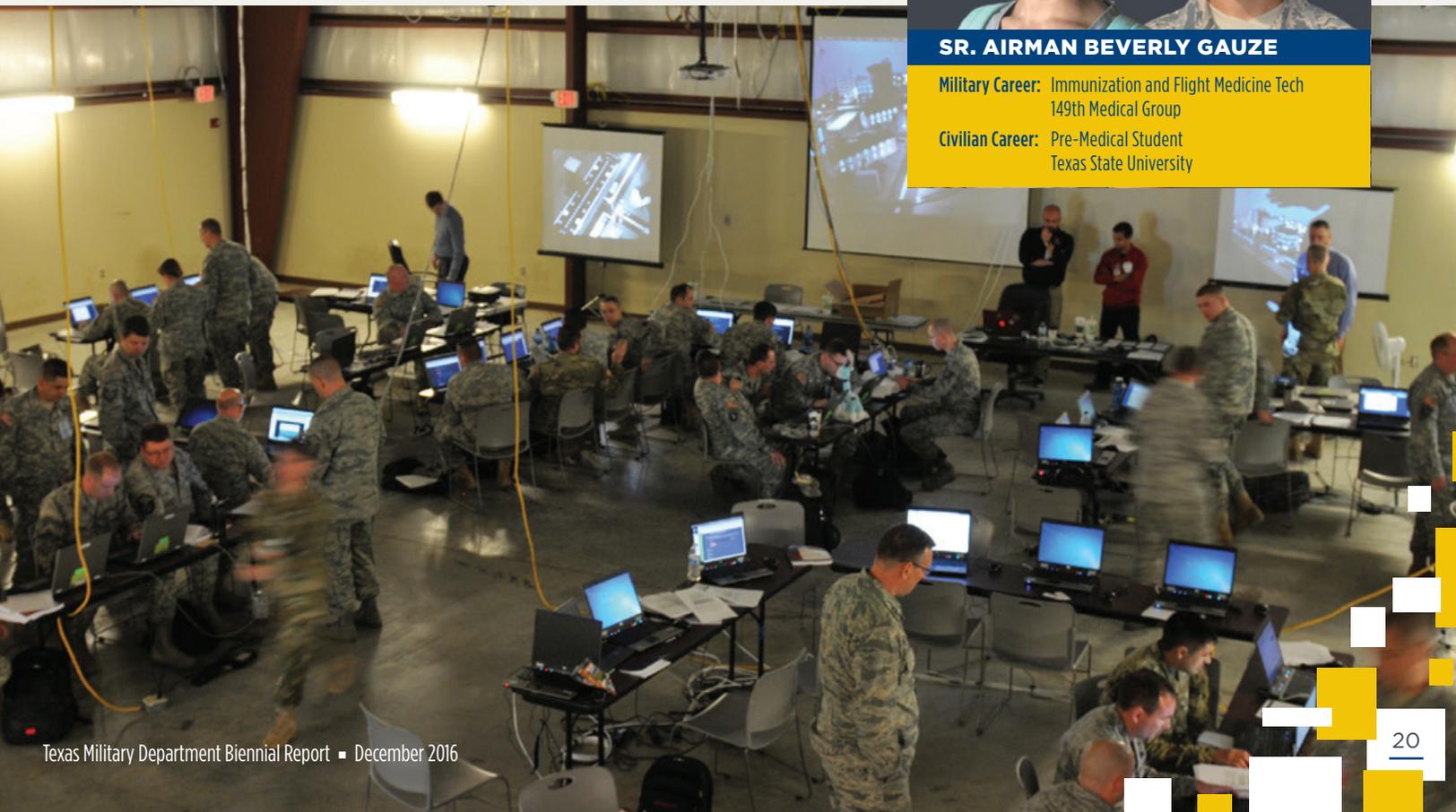
I AM THE GUARD



SR. AIRMAN BEVERLY GAUZE

Military Career: Immunization and Flight Medicine Tech
149th Medical Group

Civilian Career: Pre-Medical Student
Texas State University



Texas Air National Guard Major Equipment



C-130H2: QTY=8

The Lockheed C-130 Hercules is a four-engine turboprop military transport aircraft. Capable of using unimproved runways, the C-130 was originally designed as a troop, medevac, and cargo transport aircraft. The versatile airframe has uses in a variety of other roles. The C-130 can carry 45,000 lbs. of cargo, or 92 passengers. In a medical evacuation mission, 74 immobile patients and five medical crew can be transported.



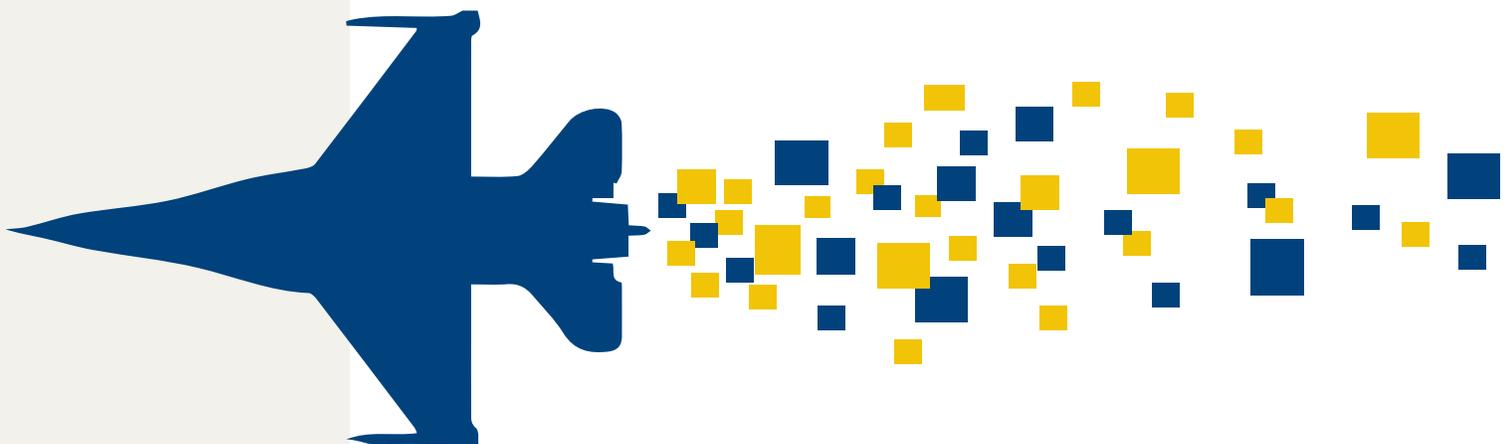
F-16C/D BLOCK 30: QTY=18

The Lockheed Martin F-16 Fighting Falcon is a single-engine supersonic multirole fighter aircraft developed in the early 1970s for the United States Air Force (USAF). Designed as an air superiority day fighter, it evolved into a successful all-weather multirole aircraft. In addition to being the mainstay of the USAF fighter fleet, the F-16 serves as a fighter fleet workhorse for 25 countries around the world. More than 4,500 F-16s have been built, making it the second most common currently operational military aircraft in the world.



MQ-1B PREDATOR: QTY=4

The MQ-1 Predator is a remotely piloted aircraft (RPA) used primarily by the United States Air Force. Initially conceived in the early 1990s for aerial reconnaissance and forward observation roles, the Predator carries cameras and other sensors but has been modified and upgraded to carry and fire two air-to-ground missiles or other munitions.





RC-26B: QTY=1

The RC-26 is the military version of the Fairchild Aerospace Metro airliner equipped with a variety of sensors, cameras, and communications equipment. The aircraft, with a crew of two pilots and a mission system operator, are operated by the Air National Guard to support civil authorities. This support includes providing unobserved airborne command and control, radio relay, observation, photography, suspect tracking, and vehicle follow. Typically, there is a civilian law enforcement official or other civil agency representative on the aircraft to direct the mission.



MRAP-M-ATV-MAXX-PRO: QTY=46

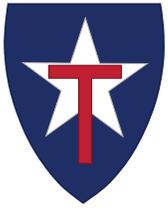
The Oshkosh M-ATV and the International MaxxPro are Mine Resistant Ambush Protected (MRAP) vehicles. MRAPs are designed to provide protection for the occupants from improvised explosive device (IED) attacks and small arms fire. Both vehicles utilize a V-shaped hull design, which deflects the blast of a land mine or IED away from the vehicle to protect its occupants. Vehicles like the MaxxPro are intended to replace the Humvee, which is currently in use.



UP-ARMORED HMMWV-M1114: QTY=39

The High Mobility Multipurpose Wheeled Vehicle (HMMWV), commonly known as the Humvee, is a four-wheel drive military light truck. Primarily used by the United States military, it is also used by numerous other countries and organizations, and even in civilian adaptations. The military recognized a need for a more protected HMMWV and AM General developed the M1114, an armored Humvee to withstand small arms fire.

Texas State Guard



The Texas State Guard provides volunteer, mission ready forces to assist state and local authorities during state emergencies. Additionally, the Texas State Guard supports state homeland security and community service activities; thus it provides augmentation to other Texas Military Department (TMD) components.



Overview

The Texas State Guard is a volunteer organization that provides community service and emergency response activities for the state. The organization is a highly flexible, disciplined, and rapidly deployable emergency military augmentation force. It is capable of a wide variety of missions and is immediately deployable in times of state emergency. The distinctive structure and geographic dispersion of the Texas State Guard allows members to be on-site anywhere in Texas, typically within eight hours. Because members train locally each month without pay, the force is a cost effective and an efficient resource available to the state.

The state's programmed budget supports an organization structure that has an authorized membership of 2,300 volunteers and nine full-time state employees to manage the day-to-day operations. Programmed funding is categorized as general revenue, and Texas State Guard leadership allocates funding resources based on the Adjutant General's priorities and organizational requirements. Typically, Texas State Guard's assigned missions are based upon low equipment requirements. Identifying and accepting low equipment based missions allows the Texas State Guard to minimize operational costs.

The Texas State Guard trains in various locations throughout the state. While the State Guard functions as an organized state militia under the authority of United States Code, Title 32, and Texas Government Code, Chapter 437, it provides unique skills and capabilities that support Texas Division of Emergency Management mission requirements.



Missions

The Texas State Guard is organized into four components: Air, Army, Maritime, and Medical. These component units provide support to 12 civil support operations. The current mission assignments are:

ELECTRONIC TRACKING NETWORK:

An emergency management networking system that allows emergency managers and healthcare officials across the state to update the known location of citizens who are displaced by a disaster.

STAGING AREA MANAGEMENT SUPPORT TEAMS:

Provide personnel trained in Incident Command Systems to support wildfire relief efforts.

GROUND SEARCH AND RECOVERY TEAMS:

Provide trained and certified personnel to conduct recovery operations.

DISASTER DISTRICT COORDINATOR /EMERGENCY OPERATIONS CENTER ADMINISTRATION SUPPORT:

Individuals trained in state operations and the Incident Command System who help augment local officials during a crisis.



I AM THE GUARD



SSG JASON LOPEZ

Military Career: Squad Leader
1st Battalion 2nd Regiment Texas State Guard

Civilian Career: Police Officer
St. Edwards University

TEXAS DIVISION OF EMERGENCY MANAGEMENT STATE OPERATIONS CENTER (SOC) SUPPORT:

Individuals trained in state operations who provide unique skills in emergency planning, personnel accountability, and logistics.

COMMUNICATIONS TRAILERS:

Interoperable communication systems that provide long-range communication support to local authorities during disasters where normal cellular or landline communications may be ineffective.

LAND MOBILE RADIO REPEATER:

High Frequency (HF) communications package that facilitates HF signals to be transmitted over long distances.

MOBILE TOWER:

Similar to Land Mobile Repeater system above, but with more capacity/range.

Missions

ADAPTIVE BATTLE STAFF:

Trained leaders who augment support to the Texas Military Forces during wide-scale disasters involving multiple state agencies.

SHELTER SUPPORT TEAMS:

Provide supplies, services, and support to displaced citizens at American Red Cross shelter facilities throughout Texas.

MILITARY DISTRICT COORDINATOR:

Provides military resource experts to Disaster District Coordinators during a crisis who identify specific Texas National Guard or State Guard capabilities based on needs/requirements of county officials.

LIAISON OFFICERS FIELD TEAM:

Provides administrative support to deployed State Guard units during large-scale operations.

WATER RECOVERY TEAMS (DIVE):

Provide trained personnel and equipment for underwater search and recovery operations.

WATER RECOVERY TEAMS (BOAT):

Augments Texas Parks and Wildlife Department during disaster response.



**STATE LEGISLATORS &
STAFFERS
ARE MEMBERS OF THE
TEXAS STATE GUARD**

Domestic Operations Task Force



Domestic Operations (DOMOPS) conducts missions throughout Texas and Federal Emergency Management Agency (FEMA) Region VI during emergencies and disasters as part of Defense Support to Civil Authorities (DSCA).

Missions

CIVIL SUPPORT MISSIONS

The Domestic Operations (DOMOPS) Taskforce has two assigned brigades, and it is augmented by the Texas Army and Air National Guard as well as Texas State Guard units to fulfill state civil support demands. DOMOPS directly supports the Texas Emergency Management and Texas Homeland Security Strategic Plans, both of which are based on the principles and guidelines of the National Response Framework and the National Incident Management System.



Derived from published state guidance, DOMOPS creates and publishes the All Hazards Plan, identifying the most likely and most dangerous incidents that TMD may be ordered to support. The plan contains ten branch plans designed to integrate into a unified command to support the incident or event.

DOMOPS exercises mission command from a 24/7 Joint Operations Center (JOC) at Camp Mabry and an Air Operations Center (AOC) when required. Together, these centers maintain continuous lines of communication to the State Operations Center. The JOC and AOC inform the Texas Department of Emergency Management (TDEM) of resource capability, availability and control the mobilization of pre-constructed Mission Ready Packages (MRPs). These packages are the building blocks of TMD's modular response capability, providing a clear and concise means to communicate task, purpose and forecasted cost.

The 2016 MRP catalog contains 58 Mission Response Packages tailored for 71 specified tasks in the state's All Hazards Plan. The primary purpose of the catalog is to communicate TMD civil support capabilities across the full spectrum of emergency management agencies. The MRP catalog represents our collective ability to support Texas during natural and man-made disasters.

I AM THE GUARD



1LT AURORA DONEY

Military Career: Assistant Battalion Human Resource Officer
536th Brigade Support Battalion

Civilian Career: Mixed Martial Artist
Halcyon Jiu Jitsu Spring Texas

2016 Mission Ready Package (MRP) Catalog

Mission Ready Package

MRP Catalog

Version 28Mar16

Rotary Wing TXARN

Task and Purpose

- Provide direct support to Texas Task Force (TF) with day only Search and Rescue capability.
- Provide Incident Awareness & Assessment Operation Center.
- Provide direct support to Texas ASAM Forest Service (TFS) with aerial fire suppression capability.
- Provide transportation of personnel and equipment to TDEM and TX-TF1.
- Supports ESF 1 Transportation ESF 9 Search and Rescue.

Force Provider: TXARN

| UH-72 Helo Capability | Cost |
|---|--------------|
| • \$2,000/hour • \$18,540/day for Single Aircraft • 1x Pilot, 1x Co-Pilot • 2x Crew Chief/Safety Observer • 1x Rental Vehicle • Seat 5+ crew • 175 gal. water bucket • Operate independently or in pairs • Hoist or 844 capable • Preferred for SAR missions • Range 275 Nautical Miles | \$18,540/DAY |
| 2x UH-72 MRP \$36,691/DAY | \$36,691/DAY |
| • 2x Crews, 1x Aviation LHO • 2x Rental Vehicle • 5x *Support Personnel • 14 Total Personnel | |
| 1x UH-72 & 1x UH-60 MRP \$55,531/DAY | \$55,531/DAY |
| • 2x Crews, 1x Aviation LHO • 2x Rental Vehicle • 5x *Support Personnel • 14 Total Personnel | |

*Cost estimates based on: non-emergency rates for a 6 eight hour day, meals, lodging, and rental.
*Support Personnel: 3x Mechanics, 1x Ops Personnel, 1x Fuel Handler (TX-TF1 Swimmers included during food operations/TFS Crew members included during fire support operations).

PAGE 6 Version 28Mar16 of the TMD MRP CATALOG
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| | |
|------------------------------------|--|
| 2x Wrecker \$394,012/DAY | 1x Grand Prairie (DOMOPS) 1x Lewisville (DOMOPS) 1x Marshall (DOMOPS) |
|------------------------------------|--|

*Cost estimates based on: MRP driving 100 miles per day at 10 miles per gallon. Cost estimates include lodging, rental vehicle and meals.

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OPERATION (CONOP)

ASAM Forest Service is needed to begin operations. RPPC will be and fire protective through the J4 if not available. Operational in 24hrs and 1x equipped.

Texas ASAM Forest Service prime highway permits, Brownwood and D7 Operators.

WRECKER

Estimated Mobility Tactical Truck

• 5 or 10 Tons
• 2000 lbs average
• 4000 lbs
• 2 Member
• Range 300 Miles

DDCs in Region 6
DOMOPS: 12, 17
TXARN: 11, 23
TXANG: 15A/B

MISSION CONTROL
X 2

100 miles per day at 10 miles

CATALOG
OF TEXAS MILITARY DEPARTMENT

OPERATION (CONOP)

ASAM Forest Service is needed to begin operations. RPPC will be and fire protective through the J4 if not available. Operational in 24hrs and 1x equipped.

Texas ASAM Forest Service prime highway permits, Brownwood and D7 Operators.

WRECKER

Estimated Mobility Tactical Truck

• 5 or 10 Tons
• 2000 lbs average
• 4000 lbs
• 2 Member
• Range 300 Miles

MISSION CONTROL
X 2

100 miles per day at 10 miles

CATALOG
OF TEXAS MILITARY DEPARTMENT

Major Units

Under the supervision of the Domestic Operations (DOMOPS) Task Force Commanding General, the DOMOPS Joint Staff provides direction to TMD's Domestic Operations Task Force. DOMOPS plans, prepares, and conducts missions throughout Texas and Federal Emergency Management Agency (FEMA) Region VI to respond to emergencies and disasters as the state's principal organization for Defense Support of Civil Authorities (DSCA) efforts. Its members concurrently train for and deploy in support of overseas assignments when directed by the president. It provides operational and planning support of federal forces for immediate and long term DSCA response to include border operations.

The DOMOPS Task Force consists of a headquarters element, an engineer brigade, a maneuver enhancement brigade, and a joint counter drug task force. Additionally, DOMOPS provides command and control to specialized operational mission sets including Task Force Liberty and Operation Secure Texas.



MORE THAN
1,500
TEXAS CITIZENS
EVACUATED
FROM FLOOD WATER

The 176th Engineer Brigade, headquartered in Grand Prairie, is the backbone of the DOMOPS Task Force's initial response during DSCA events. It provides task force headquarters, portable bridges, wildfire suppression equipment and multiple force packages to the joint task force. The engineer brigade possesses unique equipment and capabilities not traditionally available to local civil authorities.



MORE THAN
1.6
MILLION GALLONS
OF WATER DROPPED TO
FIGHT WILDFIRES IN 2016



Domestic Operations Task Force



The 136th Maneuver Enhancement Brigade, headquartered in Round Rock, is the designated Homeland Response Force (HRF) for FEMA Region VI, which includes Arkansas, Louisiana, New Mexico, Oklahoma, Texas, and 68 federally recognized Tribal Nations. The Joint Task Force also includes the 6th Civil Support Team (CST) based at Camp Mabry. The CST is capable of responding to chemical, biological, radiological, and nuclear (CBRN) threats. The task force has more than 500 personnel who augment civil authority capabilities to mitigate effects from CBRN events.

The Texas Military Department performs a long-standing federal mission that the Joint Counter Drug Taskforce has supported for more than 20 years. The Task Force's primary focus is to assist law enforcement agencies in the disruption of illicit drug trafficking and supporting drug free living through community based education and prevention. The Task Force also supports Operation Crackdown—an initiative that provides engineer assets to assist municipalities in reclaiming control of known drug trafficking areas by working with affected communities to knock down structures that are proven drug trafficking locations. This mission helps rid neighborhoods of gangs, drugs, and associated violent activity and allows for community revitalization.



Unit Commanders Directory As of date: 1 Aug 2016

Texas Army National Guard

| UNIT | RANK | NAME | LOCATION |
|--|-------------------|---------------------|-------------|
| The Adjutant General | Major General | Nichols, John | Austin |
| Joint Force Headquarters Company | Major | Cederstrom, Robert | Austin |
| Commander Army National Guard | Brigadier General | Norris, Tracy | Austin |
| Commander 36th Infantry Division | Major General | Simpson, Lester | Austin |
| Headquarters Battalion | Lt. Colonel | Martinson, Eric | Austin |
| Headquarters Support Company | Captain | Musil, Adam | Austin |
| Headquarters Company (Deployed) | Captain | Ruschhaupt, Derek | Austin |
| Headquarters Company (Deployed) | Captain | Watson, Nicholas | Austin |
| Operations Company | Captain | Luhdorff, Larance | Austin |
| Intelligence and Sustainment Company | Captain | Recio, Monique | Austin |
| Signal Company | Captain | Godelia, Mark | Austin |
| 72nd Infantry Brigade Combat Team | Colonel | Henderson, Clarence | Houston |
| Headquarters Company | Captain | Wakashige, David | Houston |
| 1st Battalion, 141st Infantry | Lt. Colonel | Boates, Kevin | San Antonio |
| Headquarters Company | Captain | Zepeda, Eric | San Antonio |
| A Company | Captain | Westerfield, Mark | San Antonio |
| B Company | Captain | Wells, Ricky | San Marcos |
| C Company Fredericksburg | Captain | Heimann, Clayton | |
| D Company | Captain | Wright, Joshua | Hondo |
| 3rd Battalion, 141st Infantry | Lt. Colonel | Hart, Jason | Weslaco |
| Headquarters Company | Captain | Chambers, Brodrick | Weslaco |
| A Company | Captain | Reinartz, Charles | Brownsville |
| B Company | Captain | Phillis, Joshua | Laredo |
| C Company | Captain | Hodgkinson, Kevin | Weslaco |
| D Company | Captain | Hubbard, Joseph | Victoria |
| 1st Battalion, 112th Cavalry | Lt. Colonel | Hale, Duane | Bryan |
| Headquarters Troop | Captain | Gantt, Ishmael | Bryan |
| A Troop | Captain | Begins, Abraham | Taylor |
| B Troop | Captain | Machacek, Matthew | Rosenberg |
| C Troop | Captain | Horcha, Matthew | Houston |

Unit Commanders Directory

Texas Army National Guard

| | | | |
|--|----------------|----------------------|---------------|
| 1st Battalion, 133rd Field Artillery | Major | Pritchett, Joshua | Houston |
| Headquarters Battery | Captain | Easter, Quince | Houston |
| A Battery | Captain | Poindexter, Terrence | Lufkin |
| B Battery | Captain | Willis, Jacob | Lufkin |
| 536th Brigade Support Battalion | Lt. Colonel | Clemons, Charles | Huntsville |
| Headquarters Company | Captain | Forkl, Timothy | Huntsville |
| A Company | Captain | Woodin, Stephanie | Houston |
| B Company | Captain | Wong, Ivan | Killeen |
| C Company | Captain | Lewis, Alonzo | La Marque |
| D Company | Captain | Rimel, Jay | Bryan |
| E Company | Captain | Miller, Rita | San Antonio |
| F Company | Captain | Torres, Richard | Weslaco |
| G Company | Captain | Rivera, Rafael | Houston |
| 72nd Brigade Special Troops Battalion | Lt. Colonel | Eason, Robert | Houston |
| Headquarters Company | Captain | Guerrero, Edgar | Houston |
| A Company | Captain | Marshik, Charles | Houston |
| B Company | Captain | Carter, Michael | Houston |
| C Company | Captain | Stager, Robert | Houston |
| 56th Infantry Brigade Combat Team | Colonel | Webb, David | Fort Worth |
| Headquarters Company | 1st Lieutenant | Terry, Marcus | Fort Worth |
| 2nd Battalion, 142nd Infantry | Lt. Colonel | Redhair, Timothy | Lubbock |
| Headquarters Company | Captain | Melendez, John | Lubbock |
| A Company | Captain | Kindy, Kyle | Amarillo |
| B Company | Captain | Chamberlin, Robert | Grand Prairie |
| C Company | Captain | Garcia, Edgar | Midland |
| D Company | Captain | Merrill, David | Wichita Falls |
| 3rd Battalion, 144th Infantry | Lt. Colonel | Burger, David | Fort Worth |
| Headquarters Company | Captain | Vanya, Billy | Fort Worth |
| A Company | Captain | Salinas, Josshue | Greenville |
| B Company | Captain | Perez, Anthony | Kilgore |
| C Company | Captain | Fierro, Cesar | Seagoville |
| D Company | Captain | Josephsen, Jared | Palestine |
| 1st Squadron, 124th Cavalry | Lt. Colonel | Smith, Kevin | Waco |
| Headquarters Troop | Captain | Kain, Edwin | Waco |
| A Troop | Captain | Vanarsdall, James | Waco |
| B Troop | Captain | Castro, John | Waco |
| C Troop | Captain | Thomas, Benjamin | Grand Prairie |

Texas Army National Guard

| | | | |
|---|----------------|-------------------------|---------------|
| 3rd Battalion, 133rd Field Artillery | Lt. Colonel | Torres, Miguel | El Paso |
| Headquarters Battery | Captain | Castruita, Joseph | El Paso |
| A Battery | Captain | Aguilar-Chavez, Javier | El Paso |
| B Battery | Captain | Nelson, James | El Paso |
| C Battery | Captain | Spence, Von | El Paso |
| 949th Brigade Support Battalion | Lt. Colonel | Allen, Carrie | Fort Worth |
| Headquarters Company | Captain | Vanengel, Joanna | Fort Worth |
| A Company | Captain | Green, Eric | Fort Worth |
| B Company | Captain | Fuller, Joseph | Fort Worth |
| C Company | Captain | Searles, Jeremy | Grand Prairie |
| D Company | Captain | Morrison, Donna | Waco |
| E Company | 1st Lieutenant | Coe, Tracy | Denton |
| F Company | Captain | Rodriguez, Seulata | El Paso |
| G Company | Captain | Newman, Jennifer | Lubbock |
| H Company | 1st Lieutenant | Rave, Richard | Seagoville |
| 156th Brigade Engineer Battalion | Lt. Colonel | Proctor, Bryan | Grand Prairie |
| Headquarters Company | Captain | Rutherford, Mark | Grand Prairie |
| A Company | Captain | Korns, Christopher | Lewisville |
| B Company | 1st Lieutenant | Foale, Kenneth | Decatur |
| C Company | Captain | Rivenburg, Richard | Grand Prairie |
| D Company | Captain | Frary, Joel | Grand Prairie |
| 36th Combat Aviation Brigade | Colonel | Kenyon, James | Del Valle |
| Headquarters Company | Captain | Wernicke, Kurt | Del Valle |
| 1-149th Aviation | Lt. Colonel | Nicholas, Scott | Houston |
| Headquarters Company | Captain | Teaff, Simon | Houston |
| B Company | Captain | Hickman, Benjamin | Houston |
| C Company | Captain | Reichert, Christopher | Houston |
| D Company | Captain | Anfinson, Cody | Houston |
| E Company | Captain | Tristan, David | Houston |
| 2-149th Aviation (Fwd) | Lt. Colcnel | Long , Jeffrey | Grand Prairie |
| Headquarters Company (Fwd) | Captain | Martin, Baron | Grand Prairie |
| B Company, 2-149th Aviation | Captain | Dieter, Chad | Grand Prairie |
| C Company (Fwd) | Captain | Nicklausratliff, Robert | San Antonio |
| C Company (Rear) | Major | Reyes, Jose | San Antonio |
| D Company (Fwd) | 1st Lieutenant | Smith, Peter | Grand Prairie |
| E Company (Fwd) | Captain | Childs, Laura | Grand Prairie |
| F Company (Fwd) | Captain | Burgi, Brian | San Antonio |
| C Company, 1-108th Aviation | Captain | Petrash, Ray | Del Valle |

Unit Commanders Directory

Texas Army National Guard

| | | | |
|--|-------------|--------------------------|---------------|
| 449th Aviation Support Battalion | Lt. Colonel | Miletello, Chris | San Antonio |
| Headquarters Company | Captain | Mendez, Albert | San Antonio |
| A Company | Captain | Ontiveros, Pablo | Temple |
| B Company | Major | Besser, Erika | Del Valle |
| C Company | Captain | Rinaldi, Rachel | San Antonio |
| 71st Military Intelligence Expeditionary Brigade | Lt. Colonel | Hunt, Michael | San Antonio |
| Headquarters Company | Captain | Jackson, John | San Antonio |
| 197th Special Troops Support Company | Major | Jameyson, Jackson | San Antonio |
| 236th Signal Company | Captain | Dupreez, Heinrich | San Antonio |
| 112th Brigade Support Company | Major | Reynard, Luke | Corsicana |
| 3-124 Cavalry Regiment | Lt. Colonel | Davis, John | Wylie |
| Headquarters Company | Captain | Riley, Michael | Wylie |
| A Troop | Captain | Leonortiz, Yomil | Seagoville |
| B Troop | Captain | Acosta, Edgar | Denison |
| 636 Military Intelligence Battalion | Lt. Colonel | Novotny, Jeffrey | San Antonio |
| Headquarters Company | Captain | Growald, Kurt | San Antonio |
| A Company | Captain | Moran, Brian | Seguin |
| B Company | Captain | Jarvis, Shad | San Antonio |
| 1-143rd Infantry Regiment | Lt. Colonel | Cyr, Kurt | Austin |
| Headquarters Company | Captain | Frailicks, Bradley | Austin |
| Forward Support Company | Captain | Cochrane, Patrick | Austin |
| A Company | Captain | Coolbrith, Seth | Huntsville |
| B Company | Captain | Barton, Matthew | Terrell |
| D Company | Captain | Vanderlick, Francis | Austin |
| 4-133rd Field Artillery Regiment | Lt. Colonel | Fletcher, Christopher | San Marcos |
| Headquarters Battery | Captain | Rion, William | San Marcos |
| A Battery | Captain | Sproul, John | New Braunfels |
| B Battery | Captain | Sartell, John | San Marcos |
| 133rd Support Company | Captain | Gale, Griffith | San Marcos |
| 1st Battalion 19th Special Forces Group Operations Det. | Major | Patton, Thomas Henry III | San Antonio |
| 5th Battalion 19th Special Forces Group Operations Det. | Major | Raiklin, Ivan | San Antonio |

Texas Air National Guard

| | | | |
|---|-------------------|----------------------------|---------------|
| 36th Sustainment Brigade | Colonel | Adame, Michael | Temple |
| Headquarters Battalion STB | Lt. Colonel | Stephens, Laura | Temple |
| Headquarters Company | Captain | Wilson, Lacey | Temple |
| 449th Signal Company | Captain | Violette, Gerald | Waxahachie |
| 294th Quartermaster Company | Captain | Hall, Timothy | Del Valle |
| 149th Personnel HR Company | Captain | Faciane, Josefina | Wichita Falls |
| 249th Transportation Company | Captain | Hamilton, Lucas | Killeen |
| 1836th Transportation Company | Captain | Peterson, Todd | El Paso |
| 736th Maintenance Company | Captain | Stephens, Michael | Gatesville |
| 249th Finance Detachment | 1st Lieutenant | Henley, Dionne | San Marcos |
| 49th Finance Management Co | Captain | Bisconde, Jherjames | San Marcos |
| 149th Finance Detachment | 1st Lieutenant | Filoteo, Ramon | San Marcos |
| 111th Medical Battalion | Lt. Colonel | Justitz, James | San Antonio |
| Headquarters Company | 1st Lieutenant | Waters, Mark | San Antonio |
| 162nd Medical Company | Captain | Ray, Shayla | San Antonio |
| 1936th Support Battalion | Lt. Colonel | Magruder, Jeremy | Austin |
| Commander 71st Troop Command | Brigadier General | Ryan, Sean | Austin |
| Headquarters Company | Captain | Roberson, Lakiesha | Austin |
| 100th Mobile Public Affairs | Major | Amstutz, Joshua | Austin |
| Special Operations Detachment - A | Lt. Colonel | Ochsner, Timothy | Austin |
| TXARNG Medical Detachment | Colonel | Ferry, Jean | Austin |
| 136th Regional Training Institute | Colonel | Smith, Carlton | Austin |
| 1-136th Battalion | Lt. Colonel | White, Kenneth | Austin |
| 2-136th Battalion | Lt. Colonel | Swanson, Tyra | Austin |
| 3-136th Battalion | Lt. Colonel | Darsey, David | Austin |
| 71st Theater Info Ops Group | Colonel | Prochaska, Jerry | Austin |
| Headquarters Company | Captain | Carney, Alicia | Austin |
| 102nd GSB Theater info Ops Group | Lt. Colonel | Matthews, Cory | Austin |
| Support Detachment, 102nd | Captain | Herzberger, Adrian | Austin |
| 101st Info Operations Battalion | Lt. Colonel | Wenzel, Andrew | Austin |
| 101st IO Field Support Detachment | Lt. Colonel | Montanez-Rodriguez, Rosana | Austin |
| 101st IO Field Support Detachment | Lt. Colonel | Anderson, Karl | Austin |
| Recruiting & Retention Battalion | Lt. Colonel | Carney, James | Austin |
| Headquarters Company | Captain | Monplaisir, Daniel | Austin |
| Detachment 1, A Company | Major | Crady, Roland | Arlington |
| Detachment 2, B Company | Major | Yates, Douglas | Dallas |
| Detachment 3, C Company | Major | Holland, Loren | Pasadena |
| Detachment 4, D Company | Captain | Lewis, Samantha | San Antonio |

Unit Commanders Directory

Texas Air National Guard

Commander Texas Air National Guard

| | | | |
|---|-------------------|----------------------|-------------|
| | Brigadier General | McMinn, David | Austin |
| 136th Airlift Wing | Colonel | Holt, G.W. | Fort Worth |
| 136th Operations Group | Colonel | Williams, Keith | Fort Worth |
| 181st Airlift Squadron | Lt. Colonel | Belwood, Robert | Fort Worth |
| 136th Operations Support Squadron | Lt. Colonel | Compton, David | Fort Worth |
| 136th Maintenance Group | Colonel | Mallory, Kurt | Fort Worth |
| 136th Maintenance Squadron | Lt Colonel | Wedel, Scott | Fort Worth |
| 136th Aircraft Maintenance Squadron | Lt. Colonel | Ecks, Richard | Fort Worth |
| 136th Mission Support Group | Colonel | Taylor, Denise | Fort Worth |
| 136th Force Support Squadron | Lt. Colonel | Lambright, Allen | Fort Worth |
| 136th Logistics Readiness Squadron | Lt. Colonel | Ewings, Chuck | Fort Worth |
| 136th Security Forces Squadron | Major | Taylor, Steve | Fort Worth |
| 136th Medical Group Commander | Colonel | Ivanovskis, George | Fort Worth |
| 136th Civil Engineering Squadron | Lt. Colonel | McKinney, Kevin | Fort Worth |
| 254th Combat Communications Group | Colonel | Young, Jeffery | Dallas |
| 221st Combat Communications Squad | Major | Wimberly, Chris | Dallas |
| 147th Reconnaissance Wing | Colonel | Jones, Stan | Houston |
| 147th Operations Group | Colonel | Stone, Jon | Houston |
| 111th Reconnaissance Squadron | Lt. Colonel | Peck, David | Houston |
| 147th Maintenance Group | Colonel | Leslie, Kurt | Houston |
| 147th Maintenance Squadron | Lt. Colonel | Weaver, Derek | Houston |
| 147th Mission Support Group | Colonel | Pertuis, Tim | Houston |
| 147th Civil Engineering Squadron | Major | Mott, Kevin | Houston |
| 147th Logistics Squadron | Lt. Colonel | Werbiski, Larry | Houston |
| 147th Medical Group Commander | Colonel | Jahns, Rhonda | Houston |
| 272nd Engineering & Installation Squadron | Lt. Colonel | Dominguez, Francisco | Houston |
| 147th Force Support Squadron | Lt. Colonel | Holman, Sherman | Houston |
| 147th Security Forces Squadron | Major | Otero, Robert | Houston |
| 149th Fighter Wing | Colonel | Madden, Timothy | San Antonio |
| 149th Operations Group | Colonel | Rosario, Raul | San Antonio |
| 182nd Fighter Squadron | Lt. Colonel | Jensen, Matthew | San Antonio |
| 149th Operations Support Squadron | Lt. Colonel | Pohoski, Greg | San Antonio |
| 149th Maintenance Group | Lt. Colonel | Carlson, Bryan | San Antonio |
| 149th Maintenance Squadron | Lt. Colonel | Tamayo, Arturo | San Antonio |

Texas Air National Guard

| | | | |
|-------------------------------------|-------------|--------------------|-------------|
| 149th Aircraft Maintenance Squadron | Major | Bemis, Darren | San Antonio |
| 149th Mission Support Group | Colonel | Dickens, Susan | San Antonio |
| 149th Force Support Squadron | Major | Martinez, Raul | San Antonio |
| 149th Civil Engineering Squadron | Lt. Colonel | Eskridge, Robert | San Antonio |
| 149th Logistics Readiness Squadron | Lt. Colonel | Pollard, John | San Antonio |
| 149th Medical Group | Colonel | Warmoth, Larry | San Antonio |
| 273rd Cyber Operations Squadron | Lt. Colonel | Leasman, Kristy | San Antonio |
| 149th Security Forces Squadron | Lt. Colonel | Pollard, John | San Antonio |
| 203rd Security Forces Squadron | Lt. Colonel | Neel, Timothy | El Paso |
| 204th Security Forces Squadron | Captain | Armistead, Michael | El Paso |
| 149th Det. 1 | Major | Hoopes, Eric | McMullen |

Texas State Guard

| | | | |
|---|-------------------|------------------|----------------|
| Commander Texas State Guard | Major General | Betty, Jake | Austin |
| Headquarters, Air Component Command | Brigadier General | Kinsey, John | Austin |
| 4th Air Wing | Colonel | Alvarez, Carl | Dallas |
| 5th Air Wing | Colonel | Dolgow, Barry | San Antonio |
| Headquarters, Army Component Command | Brigadier General | Palmer, Howard | Austin |
| 1st Regiment | Colonel | Krueger, Kris | San Antonio |
| 2nd Regiment | Colonel | Muirhead, John | Gatesville |
| 4th Regiment | Lt. Colonel | Sustaita, Alfred | Fort Worth |
| 8th Regiment | Colonel | Grantham, Edwin | Houston |
| 19th Regiment | Colonel | Lietz, Lloyd | Dallas |
| 39th Regiment | Lt. Colonel | Franklin, Jeremy | Midland/Odessa |
| Headquarters, TX Maritime Regiment | Brigadier General | Smallwood, Brian | Austin |
| 1st Battalion | Lt. Commander | Bacak, Paul | Huntsville |
| 2nd Battalion | Lt. Commander | McCann, Jeffrey | New Braunfels |
| 3rd Battalion | Lt. Colonel | Steele, Richard | Dallas |
| Headquarters, TX Medical Brigade | Brigadier General | Cohen, David | Austin |
| 1st Battalion | Colonel | Turner, Kirby | San Antonio |
| 2nd Battalion | Colonel | Harmon, Robert | Houston |
| 3rd Battalion | Lt. Colonel | Landers, David | Dallas |

Unit Commanders Directory

Domestic Operations

| | | | |
|---|-------------------|--------------------|----------------|
| Commander Domestic Operations | Brigadier General | Hamilton, Patrick | Austin |
| 176th Engineer Brigade | Colonel | Schoening, Charles | Grand Prairie |
| Headquarters Company (Rear) | Captain | Raphelt, Bradford | Grand Prairie |
| Headquarters Company (Fwd) | 1st Lieutenant | Maphies, Bobby | Grand Prairie |
| 111th Engineer Battalion | Major | Calton, Matthew | Abilene |
| Headquarters Company | Captain | Grizzle, Jason | Abilene |
| Forward Support Company | Captain | Salazar, Zina | Abilene |
| 454th Engineer Company | Captain | Burnett, Eric | San Angelo |
| 236th Vertical Construction Co | Captain | Jones, Allan | Stephenville |
| 822nd Horizontal Construction Co | Captain | Mendez, Mendez | Brownwood |
| 840th Mobility Augmentation Co | Captain | McConnell, Aaron | Weatherford |
| 386th Engineer Battalion | Lt. Colonel | Miles, Anthony | Corpus Christi |
| Headquarters Company | Captain | Brown, Jason | Corpus Christi |
| Forward Support Company | 1st Lieutenant | Flores, Margil | Corpus Christi |
| 551st Multi Role Bridge Co | Captain | Crosby, Cochise | El Campo |
| 442nd Mobility Augmentation Co | Captain | Rodriguez, Gabriel | Angleton |
| 272nd Vertical Construction | Captain | Horner, George | Bastrop |
| 136th Maneuver Enhancement Brigade | Colonel | MacLeod, Scott | Round Rock |
| Headquarters Company | Captain | Wilson, Marjorie | Round Rock |
| 6th Civil Support Team | Lt. Colonel | Phillips, William | Austin |
| 625th Signal Company | Captain | McCann, Michael | Round Rock |
| 136th Signal Battalion | Lt. Colonel | Kerby, John | Houston |
| C Company | Captain | Jamieson, Ragnar | Houston |
| Headquarters Company | Captain | Young, Tramaine | Houston |
| 636th Support Battalion | Lt. Colonel | Prill, Alfred | Marshall |
| Headquarters Company | 1st Lieutenant | Brady, Teresa | Marshall |
| A Company | Captain | Painter, Craig | Dallas |
| B Company | Captain | McCaghren, Timothy | Dallas |
| 136th Military Police Battalion | Major | Perez, Michael | Tyler |
| Headquarters Company | Captain | Burleson, Eugene | Tyler |
| 236th Military Police Company | Captain | Chapa, Israel | San Antonio |
| 606th Military Police Company | Captain | Sollano, Kenneth | El Paso |
| 712th Military Police Company | Captain | Boatwright, Joe | Houston |
| 436th Chemical Company | 1st Lieutenant | Lopez, Luis | Laredo |



TEXAS MILITARY DEPARTMENT VALUES

DUTY

BEAR TRUE FAITH & ALLEGIANCE TO THE STATE AND NATION. CULTIVATE AN ENVIRONMENT FOR ALL TO EXCEL. PREPARE MENTALLY, PHYSICALLY & SPIRITUALLY TO DEPLOY AT HOME & ABROAD.
BE READY WHEN CALLED

HONOR

HOLD THE PUBLIC TRUST IN THE HIGHEST REGARD, EXCEED STANDARDS & EXPECTATIONS. ACT WITH UNDERSTANDING, INNOVATION, RESOURCEFULNESS, FLEXIBILITY & URGENCY. DO ALL YOU CAN, WHERE YOU ARE, WITH WHAT YOU HAVE & ALWAYS PLACE THE WELFARE OF THOSE YOU LEAD FIRST.

TEXAS

EMBRACE THE COURAGEOUS SPIRIT OF OUR PEOPLE, HISTORY & CULTURE.



Texas Governor Awards Texas Purple Heart to Texas National Guardsmen

Texas Gov. Greg Abbott joins Maj. Gen. William "Len" Smith, left; Deputy Adjutant General and Commander of the Texas Army National Guard, Sgt. Michael Cantu; Spc. James Burkett; Spc. Jose Romo; Staff Sgt. Guadalupe Chapa; and Col. Mark Swofford, Chief of Staff, Brooke Army Medical Center, to pose for a group photo at a Texas Purple Heart ceremony held at Fort Sam Houston in San Antonio on Sept. 24, 2015. The awarded Texas Army National Guardsmen were deployed with the 1st Squadron, 112th Cavalry Regiment, which was part of the Multinational Force and Observers (MFO) mission in Egypt, when they received their injuries (U.S. Army National Guard photo by Sgt. 1st Class Malcolm McClendon).



John F. Nichols
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Adjutant General

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