



# TEXAS MILITARY DEPARTMENT



DECEMBER 2018 ★ BIENNIAL REPORT

**THE HONORABLE GREG ABBOTT**  
GOVERNOR OF TEXAS  
P.O. BOX 12428  
AUSTIN, TEXAS 78711



Dear Governor Abbott:

In the last biennium, the Texas Military Department responded to numerous state active duty missions - including a statewide response to Hurricane Harvey, state and federal border missions, and overseas deployments. We leverage all assets at our disposal to be the premier guardians of this state and nation. Regardless of what was needed of us, we stood and continue to stand mission-ready to respond to any request for assistance at home or abroad.

During the last two legislative sessions, the Texas Legislature reduced the Texas Military Department's budget to \$34 million. Due to increased state and federal demands such as responses to massive storm-systems and continued uninterrupted deployments overseas, these cuts have resulted in an increased risk to mission response. There is now a significant strain on the Texas Military Department's ability to protect its Texas service members as they train and deploy for state and federal missions. Funds are needed for rehabilitation of training facilities to meet life, health, and safety standards, and to ensure that our service members deploy with up-to-date and properly functioning equipment. We continue to fulfill all missions asked of us, however as our assets and training budget continue to be diminished, this race against disappearing resources cannot continue much longer. At the Texas Military Department, we do everything in our power to live our motto of Duty, Honor, Texas. This report will further elaborate on the many ways in which we proudly fulfill this responsibility.

Pursuant to Texas Government Code, Section 437.107, the Texas Military Department submits this report. It provides an account of major military equipment and property owned by or in the possession of the state, the number, condition, and organization of the Texas Military Forces, and an outline of current and future high-priority missions and military interests that are consistent with state interests and with the United States Department of Defense strategies.

We remain vigilant and ready to respond to domestic operations and in a warfighting capacity globally.

We are proud to be Texans serving Texas!

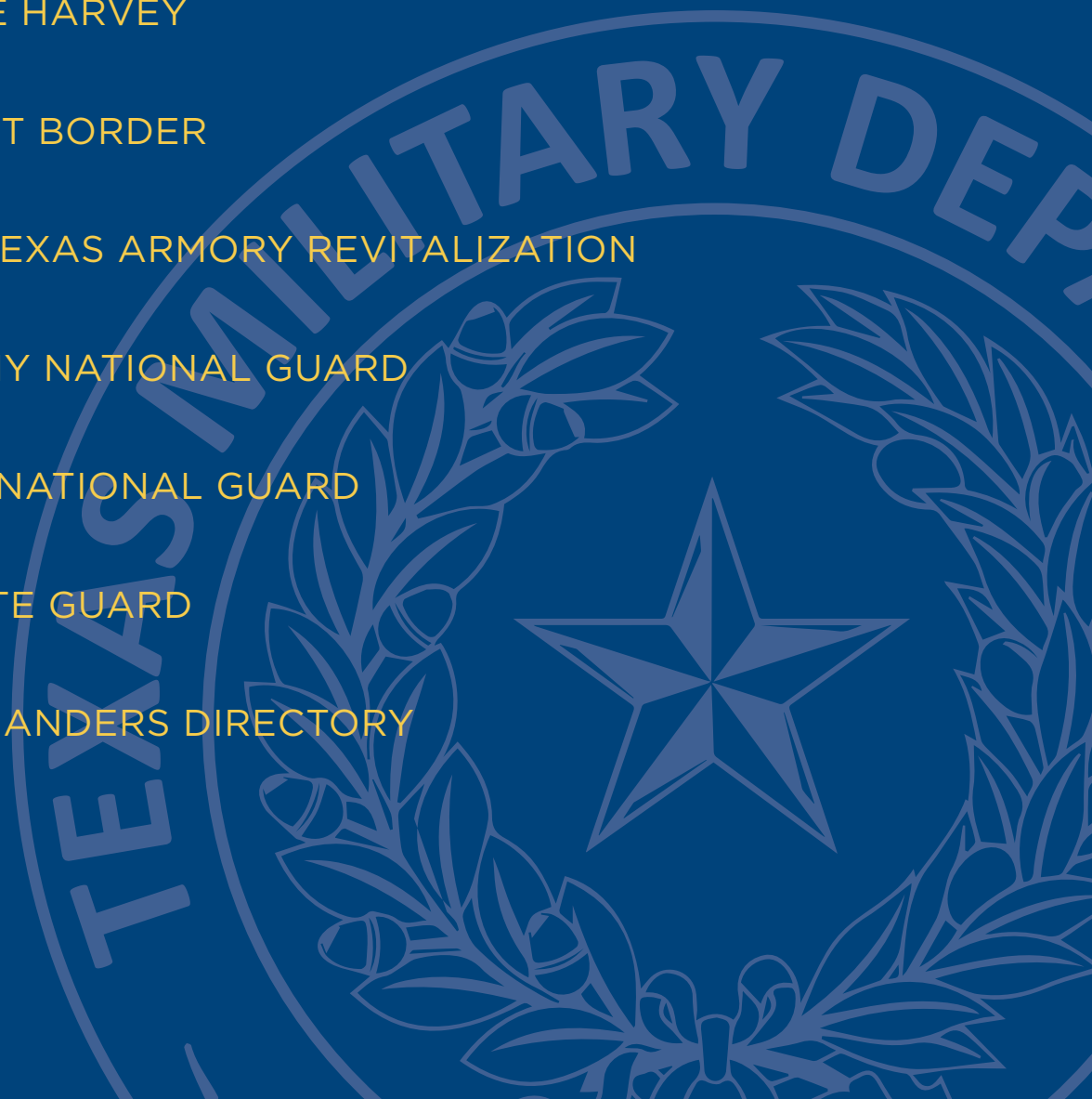
A handwritten signature in black ink, appearing to read "Tracy Norris".

Tracy Norris, Major General  
Adjutant General

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# TEXAS MILITARY DEPARTMENT LEADERSHIP

The Texas Military Department is the state agency responsible for providing leadership, training, equipment, and administrative support for the Texas Military Forces which include members of the Texas Army National Guard, Texas Air National Guard, and Texas State Guard.

## THE GOVERNOR OF TEXAS



### **GREG ABBOTT**

As Commander In Chief of the Texas Military Forces the Governor of Texas holds supreme authority for deployment and utilization of military equipment and personnel accountable to the Texas Military Department and State of Texas.

## DIRECTOR OF THE JOINT STAFF



### ★ **BRIGADIER GENERAL GREG CHANEY**

Staff composed of Air National Guard, Army National Guard and State Guard service members working to implement policies and initiatives as directed by The Adjutant General.

## THE ADJUTANT GENERAL OF TEXAS



### ★★ **MAJOR GENERAL TRACY NORRIS**

Appointed by the governor, the Adjutant General is the military commander of the Texas Military Forces. Responsible for the overall leadership, management, operations and accountability of Texas Military Forces as the governing officer, policy maker, and head of the Texas Military Department.

## COMMAND SENIOR ENLISTED LEADER



### **COMMAND CHIEF MASTER SGT. MICHAEL CORNIITIUS**

Responsible for the welfare, readiness, morale, care and development, of the enlisted soldiers and NCO's serving in the Texas Military Forces.

## TMD GOVERNMENT AFFAIRS CONTACT INFO:

### **Marcy Weldin**

Director - Government Affairs  
(512) 413-7851 - mobile  
(512) 782-6748 - direct  
marcy.j.weldin.nfg@mail.mil

## EXECUTIVE DIRECTOR



### **BILL WILSON**

Oversees daily administration of the state agency and state employees. Ensures agency complies with the cooperative agreement between TMD and the National Guard Bureau.

## ARMY NATIONAL GUARD



36TH INFANTRY DIVISION



RECRUITING & RETENTION  
BATTALION



71ST TROOP COMMAND

### VACANT

Appointed by the governor to assist the Adjutant General in the command and administration of nearly 18,000 Army National Guard Soldiers.

## AIR NATIONAL GUARD



136TH AIRLIFT WING



149TH FIGHTER WING



147TH ATTACK WING



254TH COMBAT COMM.  
GROUP



### ★★ MAJOR GENERAL DAWN FERRELL

Appointed by the governor to assist the Adjutant General in administration of Air National Guard forces and equipment within Texas.

## TEXAS STATE GUARD



ARMY COMPONENT



MEDICAL COMPONENT



AIR COMPONENT



MARITIME COMPONENT



### ★★ MAJOR GENERAL (TX) ROBERT BODISCH

Appointed by the governor to train and administer the Texas State Guard in augmenting National Guard domestic missions.

## TEXAS NATIONAL GUARD

Texas National Guardsmen serve under the governor as commander in chief of the Texas Military Forces and when called upon are activated under the direction of the President, serving as commander in chief of the armed forces of the United States.

## TEXAS MILITARY FORCES

Texas State Guardsmen serve under the governor as commander in chief of the Texas Military Forces.





# TEXAS MILITARY DEPARTMENT STRATEGY & VALUES

## VISION

America's premier state military department comprised of mission-ready professionals fully engaged with our communities, and relevant through the 21st century.

## MISSION

Provide the governor and president with ready forces in support of state and federal authorities at home and abroad.

## PEOPLE FIRST

Invest in our human capital.

**Our human capital is the single most valuable resource we have.** It is incumbent upon each organizational member to train, coach, and mentor the next generation of leaders. Investing in the organization's human capital is the only way to sustain TMD capabilities that serve Texas and the nation.

## RELEVANT & READY

Provide the right force at the right time.

**To remain relevant, it is critical that we continue to distinguish ourselves as the military force provider of choice.** Leaders, at all levels, collaborate objectives that maximize available resources through creative planning, communication, and training. The organization's success directly contributes to our ability to consistently mobilize and deploy the right forces at the right time.

## COMMUNICATE & PARTNER

Deliver our message and build lasting relationships.

**Effective communication is the most important mechanism organizational leaders have to influence internal and external stakeholders.** Communication that is effectively transmitted and received is the baseline for individual relationships or organizational partnerships. The TMD vision and mission is dependent upon trusted relationships and collective partnerships.

# DUTY

Bear true faith and allegiance to the state and nation.  
Cultivate an environment for all to excel. Prepare mentally, physically, and spiritually to deploy at home and abroad. Be ready when called.

# HONOR

Hold the public trust in the highest regard, exceed standards and expectations. Act with understanding, innovation, resourcefulness, flexibility, and urgency. Do all you can, where you are, with that you have, and always place the welfare of those you lead first.

# TEXAS

Embrace the courageous spirit of our people, history, and culture.





# TEXAS MILITARY DEPARTMENT ORGANIZATION

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The **Texas Military Department (TMD)** is authorized and organized primarily under Chapter 437 of the Texas Government Code. TMD is a unique state agency where civilian and military personnel work closely together in service to the governor and citizens of Texas. Led by the Adjutant General, TMD features multiple staff directorates and components. Agency personnel, including service members in the Texas Military Forces, respond to the governor's call for assistance relating to emergencies, disasters, or community needs, while simultaneously maintaining overseas operations for missions ordered by the President.

The **Texas Military Forces** is comprised of the **Texas Army National Guard (TXARNG)**, the **Texas Air National Guard (TXANG)**, and the **Texas State Guard (TXSG)**. Over 24,000 individuals work at TMD. Of these, 500 are state employees, working alongside those who serve in the Texas Military Forces. TMD proudly holds the distinction of being the largest state military force in the country.

The governor serves as the commander in chief of the Texas Military Forces; the Adjutant General serves as the senior military commander. When ordered to federal service within the U.S. Department of Defense, service members are responsible to the President to augment the U.S. Army and U.S. Air Force.

Traditional National Guard members account for much of the Texas Military Department's workforce; however, it also draws upon other service statuses such as Active Guard Reserve, Technicians, and Title 5 federal employees. Traditional National Guard members work regular civilian jobs and fulfill their military obligations one weekend per month and

two full weeks during the year. While the Air National Guard will maintain this traditional training schedule, the Army National Guard is changing its system to a multi-year training cycle focusing on collective unit tasks to maintain high unit readiness for rapid response to mobilizations. This new methodology will result in an increase in training days for Army National Guard members. Because traditional Guard members are prepared to serve as soon as called, TMD's response capability is unique in its ability to be immediately scalable to meet the state's needs.

Fewer than 50 general revenue state employees support TMD's state-related administrative efforts. TMD also relies on more than 450 state employees funded through a cooperative agreement with the federal government. To sustain operations and activities in Texas, TMD manages fiscal resources allocated from the federal and state government.

In addition to responding to the governor's call, TMD currently maintains approximately 5.6 million square feet of facilities, including armories and maintenance and aviation support facilities that are owned and operated by the state in support of the Texas Army National Guard. Armories serve as a space to train personnel, conduct maintenance, store equipment, and as a mobilization platform during state and federal activation. These facilities are also utilized as headquarters locations during local disasters and provide support to surrounding communities. However as missions and end strength requirements increase there is a need for an additional 2 million square feet of facility space. It should be noted that maintenance and upkeep funds for these facilities, as currently allocated, do not include funds for expanded space for an increased Texas State Guard force.





MORE THAN  
**24,000**  
**TEXAS GUARDSMEN**  
AMERICA'S LARGEST STATE  
MILITARY FORCE



## MENTAL HEALTH

Supporting the mental health and wellness of all its members is of utmost importance to TMD. In order to combat the fact that TMD members do not have the same level of access to routine mental health resources when compared to their active duty counterpart, TMD has sought to boost its own mental health programs. Through TMD's counseling program, free and confidential counseling and consultation services are made available to all Texas Military service members, their families, and TMD state employees. Full-time behavioral health counselors employed by TMD have significantly increased accessibility to mental health resources for Texas service members and veterans. TMD counselors are based in Austin, El Paso, Fort Worth, Houston, Weslaco, and Tyler, and are available to meet with individuals via telephone or video if an in-person session is not an option. Additional emergency services are provided 24 hours a day, seven days a week, through the TMD Counseling Line.



THERE HAVE BEEN  
**29,735**  
COUNSELING SESSIONS  
& CONSULTATIONS  
SINCE THE PROGRAMS INCEPTION  
IN SEPTEMBER 2014

## STATE TUITION ASSISTANCE

In 2000, the Texas Legislature developed the State Tuition Assistance Program to support members of the Texas Military Forces with the tuition costs and mandatory fees associated with postsecondary education. Mobilizations, trainings, and service-related medical issues coupled with family and job obligations can often create insurmountable challenges that disrupt and delay a service member's educational journey. Participation in higher education programs accelerates military readiness as well as personal and professional development. The program is unique to Texas National Guardsmen and women **and remains an invaluable tool to recruit, train, and retain members.**

This program is the only education benefit provided for National Guard service that is not on a federal mission. Since FY14, the demand for state tuition assistance has increased more than 30 percent. In 2016, the amount of tuition assistance requested exceeded the program budget. Award amounts dropped from \$4,500 to \$2,250 per semester, while the average cost per semester for tuition and fees at a state public university rose to \$8,731.

**\$1.44M**

AWARDED IN STATE  
TUITION ASSISTANCE  
IN FY18

**\$2,530**

AVERAGE STATE  
TUITION ASSISTANCE  
AWARDED BETWEEN  
2017-2018

**582**

SERVICE MEMBERS  
RECEIVING STATE  
TUITION ASSISTANCE

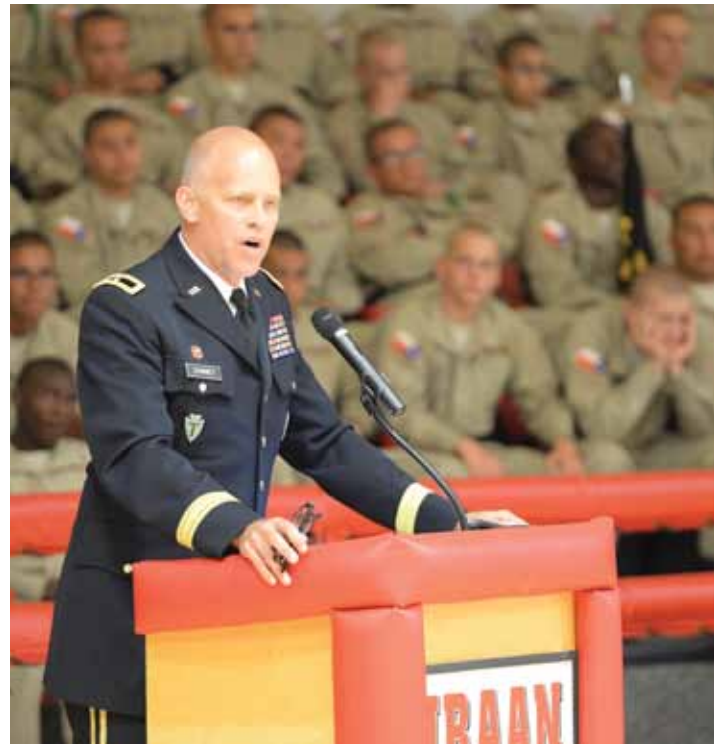
**2,261**

SERVICE MEMBERS  
RECEIVED STATE  
TUITION ASSISTANCE  
SINCE 2015

## ChalleNGe PROGRAM

In conjunction with assistance from the State Education Fund, TMD resources also support the **Texas ChalleNGe Academy**. The ChalleNGe Academy is an evidence-based program designed to provide opportunities to young men and women, ages 16-18 who have dropped out of school or are at risk of doing so. This is a voluntary, preventative program; the students must want to be there and be willing to put in work. During the 17-month program, participants complete eight core components: academic excellence, responsible citizenship, leadership/followership, service to community, job skills, life coping skills, health and hygiene, and physical fitness. After the initial 22-week residential period, students continue to receive support from an assigned mentor for the entire following year. Mentors help participants stay on their action plans for success, which were created by the mentor and mentee during the residential phase of the program. Through credits and skills received during ChalleNGe, all students have the opportunity to earn their high school diploma or GED, or to earn credits to return to their home high school.

External reviews have found the ChalleNGe program to be effective in its efforts to significantly improve the educational attainment, employability, and income earnings potential for participants. The program is provided at no cost to the youth or their family; it is funded by a combination of federal and state dollars (75 percent federal, 25 percent state). During FY17, the program graduated 241 students.



During FY17, the  
**ChalleNGe program**  
graduated  
**241 STUDENTS**





## KEY ISSUES: STATE & FEDERAL

**State:** For the first time in over a decade, the federal government has passed a defense spending budget on time. This can be capitalized on by the state as the federal budget allocates for matching dollars that are guaranteed following an initial state investment. State FTE needs remain a significant concern to TMD. TMD state missions and operations have grown significantly; however, our FTEs have decreased. In order to meet this growing workload demand, additional state FTEs will be vital.

In response to Governor Abbott's request, TMD is looking for ways to increase Texas State Guard manning to 5,000 strong. This larger force will allow for greater capabilities for domestic missions, such as natural disaster response.

**Federal:** The National Guard maintains defense capabilities at one-third the cost of the active components. However, there are several modernization efforts that the Air and Army National Guard need supported in order to maximize their low-cost effectiveness. Recent federal guidance has required an increase in federal full-time manning. The Texas National Guard will need to put significant focus on our Recruiting and Retention efforts to meet these requirements. Additional force structure will also be required in order to support the increased end strength.

## LEGISLATIVE APPROPRIATION PRIORITIES FOR FISCAL YEARS 2020-2021

### TEXAS STATE GUARD EXPANSION \$12,758,734 (45 FULL-TIME EMPLOYEES [FTES])

- Meet the governor's direction to increase Texas State Guard membership from 2,300 to 5,000
- Develop more Texas State Guardsmen as a rapidly deployable disaster response force — necessity revealed during Hurricane Harvey
- Increase the number of full-time State Guard employees from 9 to 45, allowing for better administration, recruitment, retention, operations, training, and disaster response



## EMERGENCY & DISASTER PREPAREDNESS

**\$5,804,910 (33 FTES)**

- Restore \$804,908 in funding cut from 2018-2019 base budget
- Increase manning for the Joint Operations Center, a vital element of disaster response efforts such as Hurricane Harvey and the Bastrop fires
- Support funding for 33 FTEs, ensuring TMD is ready when called upon for emergencies or disasters, while remaining capable of meeting the demands of ongoing support



## FACILITY MANAGEMENT & OPERATIONS

**\$152,055,252 (0 FTES)**

- 31 of TMD's 65 armories were constructed more than 55 years ago and are in need substantial repair
- State of Texas Armory Revitalization (STAR) Program ensures that life, health, and safety deficiencies in Texas's armories are addressed
- For every \$1 of general revenue dollars, the state will receive over \$1 of matching federal funds



## MENTAL HEALTH & SERVICE MEMBER CARE

**\$1,710,000 (8 FTES)**

- Hire two regional supervisors to coordinate the efforts of nine full-time employees who provide counseling services to TMD members, families, employees and veterans
- Increase service member participation in tuition assistance programs as recommended in the recent Sunset Commission Review
- Appropriate \$350,000 to continue the Sexual Harassment/Assault Response Program and provide services to survivors
- Appropriate \$220,000 to Military Funeral and Honors to provide the services that are due to the brave men and women who serve this country and state
- Appropriate \$92,000 to ensure there is no delay in presentations of state military awards and decorations to the men and women who serve Texas





# HURRICANE HARVEY

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Hurricane Harvey made landfall just east of Rockport, Texas at 3:00 a.m. on August 26, 2017, as a Category 4 hurricane. Following its second landfall, the storm quickly weakened and stalled over the north central Texas coast, dropping more than 50 inches of rain and leading to widespread flooding. On August 28, 2017, Harvey moved back out to the Gulf and stalled just off-shore and reorganized. The storm remained stationary for several days, dropping record amounts of rainfall. It eventually moved back into the Gulf, making its final landfall in Louisiana on August 30, 2017. The response to the storm would ultimately result in the largest single activation of the TMD since World War I.

In preparation for the storm's arrival on the Texas coast, TMD was engaged with both state and federal partners in developing a concept of operations and conducting rehearsals with interagency partners. In

the days leading up to Harvey's landfall, TMD received notification from the Texas State Operations Center (SOC) to prepare for possible support requests for TMD assets. On August 22, 2017, TMD personnel activation began, as Military District Coordinators (MDC) deployed to their assigned Disaster Districts and the Joint Operations Center (JOC) began operating at Level III manning, a state of increased readiness and coordination between cooperative rescue and response groups. From August 25th to September 4th, TMD service members activated staging areas, ground and air activation hubs, and Search and Rescue (SAR) assets while continuing to position and prepare for execution of airborne SAR, sheltering, and Points of Distribution (POD) operations. From September 5th to 22nd, TMD conducted SAR and POD operations and post-landfall evacuation operations. By September 23, 2017, TMD operations were fully completed, and all personnel had returned to their home stations.



**26,040**  
TEXANS SHELTERED

**18,137**

TEXANS EVACUATED





Following the demobilization of all TMD assets from the response to the hurricane, a department-wide After Action Review (AAR) was conducted to systematically review actions taken in anticipation of the storm and during the response phase. The purpose of the AAR was to identify deficiencies and strengths in the department's response; information that will assist in ensuring continuously improved performance in support of the citizens of Texas. TMD used the findings to create and publish *Hurricane Harvey Lessons Learned*.

As a result of the massive mobilization of TMD, its citizen Soldiers, Airmen, and State Guardsmen made a considerable and consequential impact on the response to Hurricane Harvey. TMD's relevance and readiness were on full display throughout its response to Harvey, demonstrating its status as a premier agency comprised of mission-ready professionals who are fully engaged with local communities.

**TMD's impact to Hurricane Harvey:**

- 26,040 Texans sheltered
- 18,137 Texans evacuated
- 16,012 ground rescues conducted
- 371 air hoist rescues conducted
- 1,932 animals evacuated and/or sheltered
- 382 tons of air cargo transported





THE RESPONSE TO  
**THE STORM**  
WOULD ULTIMATELY RESULT  
IN THE LARGEST SINGLE  
ACTIVATION OF THE TMD SINCE  
**WORLD WAR I**

**TMD's** response to Hurricane Harvey  
by the numbers:

- 17,415 TMD ground personnel
- 1,432 wheeled vehicles
- 109 boats
- 289 rotary wing missions
- 179 C-130 fixed-wing missions
- 26 states provided additional support with a total of 3,007 personnel





# SOUTHWEST BORDER

In 2018, the **TMD** expanded its support to state and federal law enforcement agencies along the international border between the United States and Mexico in Texas. TMD has a long history of protecting the Texas border dating back to the late 1980's. In 2014, then-Governor Rick Perry initiated Operation Strong Safety (OSS) and mobilized 1,000 National Guard service members in State Active Duty (SAD) status to assist the Texas Department of Public Safety (DPS) and provide subsequent ancillary support to the U.S. Border Patrol (USBP), a division of Customs and Border Protection (CBP). This activation was due to the spike of undocumented family units and unaccompanied minors crossing the border in the Rio Grande Valley area of South Texas. OSS was renamed to Operation Secure Texas (OST) in 2016 and downsized to roughly 100 Guardsmen. OST provides stationary overt Observation Posts identifying and informing state and federal agencies of illegal crossings. During the past four years, OST has switched from SAD to Title 32 federal status three times. Currently, OST is in Title 32 federal status under the control of Governor Greg Abbott, continuing its primary support to DPS and subsequently the USBP.

THERE ARE MORE THAN  
**1,000**  
**Army and Air Guard service members**  
ALONG THE US-MEXICO BORDER OF TEXAS.

In early April 2018, due to the presidential declaration calling for increased border security, TMD quickly mobilized Guardsmen to support Operation Guardian Support (OGS) in a Title 32 federal status. Within eight days, TMD had an initial 643 Guardsmen supporting USBP in various non-law enforcement roles. TMD is in support of CBP in the El Paso, Big Bend, Del Rio, Laredo, and Rio Grande Valley sectors. The initial Request for Assistance (RFA) TMD received called for aviation support to USBP. Georgia, Mississippi, South Carolina, and other states continue to provide assistance with rotary wing assets to TMD - totaling more than 1762 flight hours to date. Subsequent RFA's have called for ground-based support to USBP and the Office Field Operations, another division under CBP. Other support include fixed-wing aviation assets and Unmanned Aircraft Systems (UAS). Additionally, other states have provided ground-based support personnel to TMD for FY19 making this a true National Guard mission. Currently, there are more than 1,000 **Army and Air Guard service members** from Texas and partnering states supporting OGS along the US-Mexico border of Texas. Both OST and OGS are expected to continue throughout 2019.





# STATE OF TEXAS ARMORY REVITALIZATION



The State of Texas Armory Revitalization (STAR) program was initiated by TMD in 2014, in an effort to ensure that its facilities met building and safety codes and are energy efficient, thus reducing future operating costs. This program relies on state funding investments which then trigger matching federal investment shares. In 2015, TMD requested and received \$19.6 million from the state to improve nine armories in the STAR program. The federal addition to the state investment was \$31.9 million.

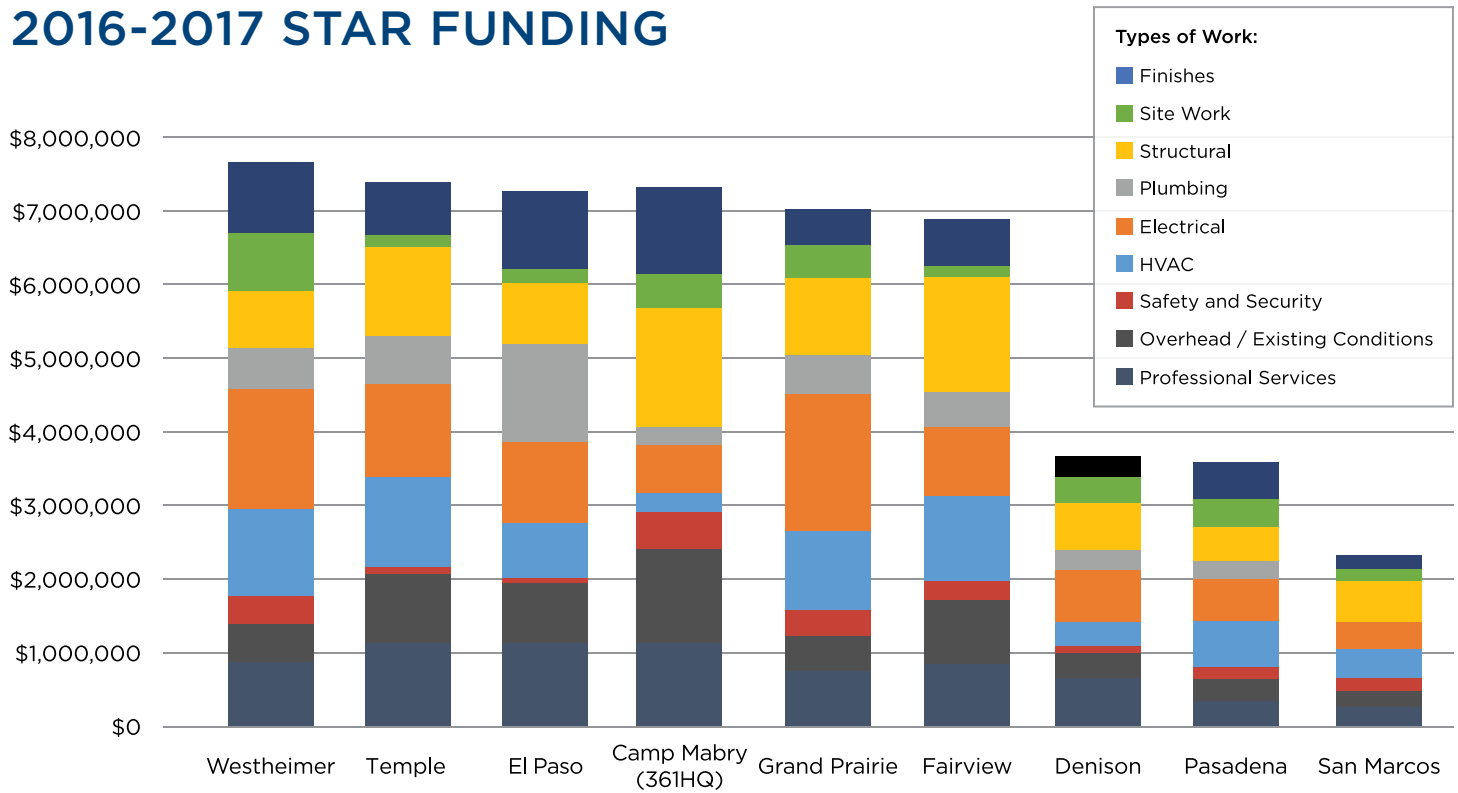
In 2017, TMD requested \$22.1 million and received \$10.7 million from the state to improve ten armories in the STAR program. In turn, the federal addition to the state amount was \$10.7 million. These funds were allocated as described below:

- FY18: two renovation projects = \$4,550,000 in state funding and \$4,550,000 in federal funding.
- FY19: three renovation projects = \$6,150,000 in state funding and \$6,150,000 in federal funding.

**In 2019, TMD will request \$26,950,000 to update eight armories. The potential federal funding that could be leveraged from the state amount is \$40,300,000.**



# 2016-2017 STAR FUNDING



**\$10.7** MILLION **STATE** FUNDS RECEIVED TO IMPROVE 10 ARMORIES

**\$10.7** MILLION **FEDERAL** MATCHING FUNDS LEVERAGED IN 2017





# TEXAS ARMY NATIONAL GUARD

The **Texas Army National Guard (TXARNG)** is comprised of approximately 17,800 Soldiers and occupies 110 facilities in 102 communities throughout Texas. TXARNG units are supplied with state of the art systems and front-line equipment, including a wide range of combat-capable vehicles and aircraft. TXARNG is an exemplar in manning efforts, consistently recruiting 1,200 to 1,500 Soldiers above the end strength manning requirements currently mandated by the National Guard Bureau. However, additional force structure allowance is needed in order to allow for an adequate amount of promotion and career improvement opportunities for these Soldiers.



## GLOBAL WAR ON TERROR

Since September 26, 2001, Texas service members have continuously served in an active combat zone, equating approximately 6,214 days of continued service. During this period the TXARNG has deployed more than 625 units. No other state Army National Guard can make such a claim.

Throughout the past two years, the TXARNG provided the U.S. Department of Defense with trained, ready personnel and units in support of operations in Afghanistan, Kuwait, and Egypt. The TXARNG continues in these missions, while currently providing additional operational support in a variety of locations on the continents of Africa and Southwest Asia. Units deployed in these locations include movement and maneuver warfighting units, intelligence personnel, command and control elements, as well as fire support, engineering, and force protection assets.



**625 UNITS**



**6214** DAYS OF  
CONTINUED SERVICE



## MAJOR UNITS

### 36TH INFANTRY DIVISION



The **historic 36th Infantry Division (36th ID)**, based in Austin, Texas consists of over 15,250 Soldiers assigned to smaller units across Texas. These Soldiers fill flexible, integrated units that can deploy individually or in a variety of configurations to accomplish an assigned mission. This functionality easily allows tailored and fluid responses to meet the needs of the governor and president. The division includes two infantry brigade combat teams, and an engineer brigade, a sustainment brigade, a combat aviation brigade, and a maneuver enhancement brigade.

The **36th ID's two Infantry Brigade Combat Teams (IBCT) are the 56th** - based in Fort Worth, Texas, **and the 72nd** - based in Houston, Texas. Both consist of two infantry battalions, an artillery battalion, an engineer battalion (with communication support and military intelligence elements), a support battalion, and a cavalry squadron. Each of these brigades is comprised of over 4,000 Soldiers.

The **36th ID** is the proud home of the 1st Battalion (Airborne) **143rd Infantry** - the only airborne infantry battalion in the entire **Army National Guard**. This 634 Soldier battalion has the capability to deploy almost anywhere in the world with little warning or external support. The battalion is specially trained and equipped to deploy in U.S. Air Force aircraft and can drop into areas by parachute assault. The battalion is an Associated Unit Pilot (AUP) Program unit and has

a formal training relationship with the 173rd Airborne Brigade stationed in Vicenza, Italy.

The **36th Combat Aviation Brigade (CAB)**, located in Austin, Texas, consists of 1,700 Soldiers. The 36th CAB contains an attack reconnaissance battalion that flies the AH-64 Apache helicopter, a security and support battalion containing three companies that fly the UH-72 Lakota helicopter, an assault battalion that flies the UH-60 Black Hawk helicopter, a general support aviation battalion that flies the UH-60 Black Hawk, the CH-47 Chinook, and the HH-60M (a medical version of the Black Hawk), and an aviation support battalion that has all the specialized tools and personnel needed to maintain the fleet.

The **136th Maneuver Enhancement Brigade**, headquartered in Round Rock, Texas, is the designated Homeland Response Force (HRF) for the Federal Emergency Management Agency (FEMA) Region VI, which includes Arkansas, Louisiana, New Mexico, Oklahoma, Texas, and the 68 federally recognized Tribal Nations. This is in addition to its standing warfighting mission. The 136th MEB also includes the 6th Civil Support Team (CST) based at Camp Mabry in Austin, Texas. The CST is capable of responding to chemical, biological, radiological, and nuclear (CBRN) threats. The 136th MEB has more than 500 personnel who augment civil authority capabilities working to mitigate the effects of CBRN events.



The **176th Engineer Brigade**, consists of vertical, horizontal, and combat engineers. It is task-organized into two multifunctional battalions. They provide enhanced readiness for federal contingency operations and have been the backbone of the State's initial response during **Defense Support of Civil Authorities/National Guard Support of Civil Authorities (DSCA/NGSCA)** events. The brigade provides task force headquarters, portable bridges, wildfire suppression equipment, and multiple force packages in support of other state agencies. It possesses unique equipment and capabilities not traditionally available to local civil authorities.

The **36th Sustainment Brigade**, headquartered in Temple, Texas, is comprised of 1,700 Soldiers. The brigade's units focus on aerial delivery, logistics, medical, finance, administrative, and operational contract support. It also provides administrative oversight of two force readiness units, the **249th Transportation Company, 1st Cavalry Division Sustainment Brigade** at Fort Hood, Texas, and the **197th Special Troops Support Company (Special Operations, Airborne), 528th Sustainment Brigade** at Fort Bragg, N.C.

## I AM THE GUARD



### SGT. AMBERLEE BOVERHUIS

Civilian Career: College Student, Bachelor of Science in Athletic Training  
University of Texas at Austin

Military Career: Public Affairs  
100th Mobile Public Affairs Detachment (MPAD)



## 71ST TROOP COMMAND



The **71st Troop Command (71st TC)** is based in Austin, Texas, and is made up of more than 1,500 Soldiers. The 71st TC provides administrative, training, and logistical support to specialized or smaller TXARNG units that are not part of other major deployable units. The command includes military intelligence, support personnel, public affairs, and cyber and information operations.

The **71st Expeditionary Military Intelligence Brigade (71st E-MIB)** in San Antonio, Texas, has approximately 400 Soldiers assigned. This brigade provides key information for current operations and decisions for future activities. The 71st E-MIB is equipped with advanced communication and intelligence gathering equipment not found elsewhere in the force.

The **71st Theater Information Operations Group** comprised of 300 Soldiers and based in Austin, Texas,

focuses on information planning, synchronization, execution, and assessment capabilities to designated Army Service Combatant Commanders and the Texas Military Forces to support the use of information as an element of combat power across the range of military operations. On order, they provide **Operations Security (OPSEC)** and vulnerability assessment training, assistance, and planning support for Texas Military Forces during pre-deployment, redeployment, and while in garrison.

In addition to the aforementioned units, the 71st TC also supports Special Operations Detachment – Africa, and two Special Forces companies of the 19th Special Forces Group. Special Forces Soldiers are skilled in unconventional warfare, counter-terrorism, direct action, foreign internal defense, and special reconnaissance. Each Special Forces Soldier is prepared to employ these specialized skills or to take part in humanitarian efforts worldwide.

# FUTURE & PROPOSED MISSIONS

## GLOBAL RESPONSE

The **TXARNG** continues to be one of very few “go-to” force providers that are able to meet all current national mission requirements. **Texas Soldiers answer the call to serve on numerous highly specialized missions.** Texas has assisted with security, training, and mentorship to civilian-led humanitarian assistance and consequence management groups throughout South America, Europe, Africa, and the Middle East.

## ASSOCIATED UNIT PILOT (AUP) PROGRAM

In response guidance from the U.S. Army Chief of Staff, the U.S. Army implemented the Associated Units Pilot program. The Army’s intent in the creation of this program was to “leverage the capabilities and capacities of the Active Component, Army Reserve, and the Army National Guard as One Army.” This program established formal relationships among Active, Reserve, and National Guard units. The **36th Infantry Division is the first National Guard Division to have an active duty brigade aligned to its formation.** The 3rd Brigade, 10th Mountain Division from Fort Polk, Louisiana has been re-designated as the 3rd Brigade, 36th Infantry. The 1st Battalion, 143rd Infantry (Airborne) is the first National Guard battalion aligned to an active airborne brigade - the 173rd Airborne Brigade Combat Team in Vicenza, Italy. In addition to these units, the 840th Engineer Company and the 249th Transportation Company are aligned with active brigades stationed at Fort Hood, Texas. The 36th ID is also resourcing Main Command Post Operational Detachments that support the 1st Cavalry Division at Fort Hood and the 1st Armored Division at Fort Bliss.

## SECURITY FORCES ASSISTANCE BATTALION

In 2018, the National Guard activated the **54th Security Forces Assistance Brigade (SFAB).** The 54th SFAB is a multi-state brigade with units located in Indiana, Ohio, Illinois, Florida, Georgia, and Texas. SFABs are a new formation specially trained and built to enable combatant commanders to accomplish theater security objectives through training, advising, assisting, accompanying, and enabling allied and partnered local security forces. Soldiers in SFABs are combat advisors, not nation builders. In Texas, the 4th Battalion, 54th SFAB is located in Dallas, Texas, and provides advice on fire support operations. The Army’s current plan is to organize six SFABs in the Army with the 54th SFAB assigned specifically to the National Guard.



## MULTINATIONAL FORCE AND OBSERVERS

The TXARNG deployed the **1st Squadron, 124th Cavalry** (from Waco, Texas) to support the Multinational Force and Observers (MFO) mission in January 2018. MFO operations are a part of an international peacekeeping force operating in and around the Sinai Peninsula alongside allied and partnered nations. This federal mission supervises the implementation of security provisions from the Egyptian-Israeli Treaty of Peace and employs efforts to prevent any violation of its terms.

## COMBINED JOINT FORCES TASK FORCE - HORN OF AFRICA

In July 2018, the **1st Battalion, 141st Infantry** (Task Force Alamo), located in San Antonio, Texas, deployed to Camp Lemonnier in Djibouti, Africa in a rotation to assume the Security Forces Battalion mission, Combined Joint Task Force - Horn of Africa. **Combined Joint Task Force - Horn of Africa (CJTF-HOA)** is a dynamic operational headquarters, effectively countering violent extremist organizations in East Africa. CJTF-HOA leverages the flexibility of its strategic location as a critical power projection platform and works with partner national, coalition forces, and interagency/intergovernmental organizations to achieve a unified effort. CJTF-HOA's operations thwart violent extremist organizations in their efforts to threaten the United States and they fight to ensure the protection of the homeland, U.S. citizens, and U.S. interests.

## ADDITIONAL FUTURE FORCE STRUCTURE

The TXARNG seeks to add armor units and associated missions to its growing force. Preparatory actions for this initiative have begun through an agreement with the Tennessee Army National Guard to station their state's M1 Abrams tanks at our **Military Equipment and Training Site (MATES)** at North Fort Hood. This action will increase our full-time maintenance positions and posture the TXARNG to be the top candidate to receive National Guard Bureau (NGB)- directed armor force structure. This also complements TXARNG efforts to remain a strategic partner with Fort Hood and III Corps, the US Army's armored corps.

The TXARNG submitted a proposal to the NGB to become the home of a cyber battalion, which would bring 95 additional cyber positions to the state. Although this decision is still pending, adding the battalion would complement the existing cyber forces at TMD. The TMD cyber force is currently comprised of 26 Army National Guard and 88 Air National Guard members who execute enduring missions in support of USCYBERCOM. TMD is committed to growing its cyber capabilities to help protect the critical infrastructure of the state and nation.



# TEXAS ARMY NATIONAL GUARD MAJOR EQUIPMENT



## M16A4/M4/M4A1: QTY=15,670

The **primary individual weapon** of a **U.S. Army Soldier** is the **M4 carbine**, a shorter and lighter variant of the M16A4 assault rifle. The M4 fires 5.56×45mm NATO ammunition and has a shorter 14.5-inch barrel and telescoping stock, making it easier for troops to manage in vehicles. The M4 is capable of firing in semi-automatic and three-round bursts (like the M16A2 and M16A4), while the M4A1 is capable of firing in both semi-auto and fully automatic modes.



## AH-64D APACHE: QTY=12

The **Boeing AH-64 Apache** is a U.S. made **four-blade, twin-turboshaft attack helicopter** with a tandem cockpit for a two-person crew. It features a state of the art nose-mounted sensor suite for target acquisition and night vision systems. It is armed with a 30mm (1.18 in) M230 chain gun, 2.75-inch rockets and a host of anti-armor missiles.



## UH-72A LAKOTA: QTY=6

The **Eurocopter UH-72 Lakota** is a **twin-engine helicopter** with a **single, four-bladed main rotor** light lift helicopter. The UH-72A Lakota replaced the UH-1H Iroquois and OH-58 Kiowa helicopters. UH-72A serves the Army principally for logistics and support missions within the continental United States. The Army National Guard also uses the UH-72A for homeland security, disaster response, and medical evacuations.



## UH-60 BLACKHAWK: QTY=27

The **Sikorsky UH-60 Black Hawk** is a U.S. made **twin-engine, four-bladed main rotor medium-lift helicopter** that provides air assault, general support, aeromedical evacuation, and mission command capability. The Black Hawk has enhanced the overall mobility of the Army due to dramatic improvements in troop capacity (up to 20), and its cargo sling lift capability of up to 8,000 pounds. This is the most widely used airframe across the U.S. military.



## CH-47 CHINOOK: QTY=6

The **Boeing CH-47 Chinook** is a U.S. made **twin-engine, tandem rotor heavy-lift helicopter**. Its primary roles are troop movement, artillery placement, and battlefield resupply. It has a wide loading ramp at the rear of the fuselage and three external ventral cargo hooks. With a top speed of 170 knots (196 mph, 315 km/h), the CH-47 is capable of transporting more than 30 Soldiers at a time or lifting sling loads of up to 34,000 pounds.



## C12 HURON: QTY=1

The **Beechcraft C-12 Huron** is the military designation for a series of **twin-engine turboprop aircraft**. C-12 variants are used by all components of the U.S. military and are mostly used for passenger and light cargo transport.



### RQ-7 SHADOW: QTY= 8

**RQ-7 Shadow** is an **unmanned aerial vehicle (UAV)** that is utilized for reconnaissance, surveillance, target acquisition, and battle damage assessment. Launched from a trailer-mounted pneumatic catapult, it is recovered with the aid of arresting gear similar to jets on an aircraft carrier. Multiple TXARNG units utilize the Shadow as part of their mission profile.



### UP-ARMORED HMMWV: QTY=1976

Known by its military designation as the **HMMWV** (referred to as “Humvee”), this **lightweight, highly mobile, diesel powered, four-wheel-drive tactical vehicle** uses a common chassis to carry a wide variety of multi-band and satellite communications suites and weapon systems.



### D7/D5 DOZER: QTY=17

The TXARNG **dozer fleet** is comprised of **D7 and D5 dozers**. These full tracked systems have a maximum speed of less than six mph and their ability to move tremendous amounts of earth make them invaluable in the wildfire-fighting mission. Dozers must be moved with truck and trailer to forward staging areas.



### FAMILY OF MEDIUM TACTICAL VEHICLES: QTY=855

The **FMTV** stands alone as the **get-things-done** resource for military operations. These vehicles provide the **capability, versatility, and mobility** required to move troops and supplies just about anywhere. Variants of this vehicle include two and a half ton, five-ton, recovery vehicles and weapon systems carriers, tractors, dump, and both four-wheel drive and six-wheel drive models.



### M-ATV: QTY=38

The **Mine Resistant Ambush Protected - All-Terrain Vehicle (-ATV)** is configured for a wide range of requirements and is **specifically designed to improve survivability against Improvised Explosive Devices (IED)**. M-ATV vehicles have an average gross weight of 16 tons. Currently, the M-ATVs are located in Engineer and Transportation units.



### TOWED ARTILLERY: QTY=36

The **M777A2 Howitzer** is a **155mm towed gun**, which is rapidly deployable and exceptionally accurate. In addition to the 12 M777s within the state, there are 24 M193A3 105mm towed guns. These systems can be towed by an FMTV or lifted by the CH-47 helicopter.



### MOUNTED WEAPONS CONTROL SYSTEM: QTY=90

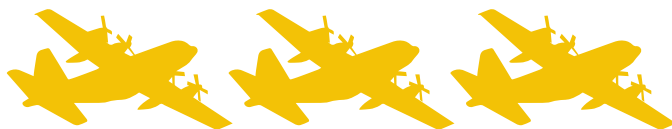
The **153 Common Remotely Operated Weapons Station (CROWS)** is an **externally mounted weapons control system** that allows the gunner to remain inside the vehicle, protected by armor while firing various crew-served weapons. The weapons suite includes MK19, M2, M240, and the M249. Sighting and ballistic control capability increase 1st round burst hit probability against stationary and moving targets. The 153 CROWS can be mounted on multiple type vehicle platforms.



# TEXAS AIR NATIONAL GUARD

The **Texas Air National Guard (TXANG)** provides ready forces in support of state and federal missions at home and abroad. The TXANG headquarters is located on Camp Mabry in Austin, Texas. The TXANG is comprised of approximately 3,200 Airmen who live and work across the state. The TXANG has a diverse array of equipment inventory, including a wide range of weapons from small arms to combat-capable vehicles and aircraft, as well as associated ammunition and armaments.

MORE THAN **7,150**



**COMBAT MISSIONS FLOWN**  
SINCE 9/11

## GLOBAL WAR ON TERROR

The TXANG provides the United States with remotely piloted MQ-9 Reaper armed intelligence surveillance and reconnaissance services. The pilots of these aircraft are located within the United States and are able to operate the unmanned airframes overseas 24 hours a day, seven days a week. **Since 9/11, the TXANG has flown more than 7,150 combat missions.**



# MAJOR UNITS



The TXANG is organized into three air wings (136th Airlift Wing, 147th Attack Wing, and 149th Fighter Wing), which are self-contained, independent organizations. In addition to caring for its aviation assets, each wing must maintain intelligence operations, cyber protection capabilities, security services, civil engineering, supply, and other roles to support a standalone base.

## 136TH AIRLIFT WING

**The 136th Airlift Wing (136AW)**, based in Fort Worth, Texas, flies the C-130H Hercules, providing dedicated airlift and airdrop capabilities. As part of Air Mobility Command’s global reach, this airframe provides the ability to deploy armed forces anywhere in the world and ensures a continuous supply chain that airdrops supplies and troops into contested environments. In support of domestic operations, the Wing is also tasked to provide humanitarian relief to those impacted by natural disasters. This airlift capability is used to transport cargo into affected areas and evacuate people, and due to its size is able to allow patients and associated medical personnel to have continued medical care during transport if needed.

**Within the 136AW is the 254th Combat Communications Group (254CCG).** The 254CCG and associated 221st Combat Communications Squadron (221CBCS) are geographically separated units from the 136AW. The 254CCG provides expeditionary capabilities to establish and extend cyberspace in support of combatant commanders and civil authorities in austere conditions.

The TXANG is viewed as a valuable resource nationwide. As a result, the ever-evolving cyber security, border security, space operations, and unmanned aerial systems missions place Texas in a unique and advantageous position for increasing the state’s capabilities.



## 147TH ATTACK WING

**The 147th Attack Wing (147ATKW)**, based in Houston, Texas, flies the remotely piloted MQ-9 Reaper airframe. The Wing is currently transitioning from flying the MQ-1 Predator to the MQ-9 Reaper and is expected to be fully operational with the MQ-9 in the spring of 2020. The arrival of the more advanced MQ-9, with its increased speed, outstanding loiter time, and low operational costs will give the 147ATKW the potential to be a huge asset in providing full motion video to state or national leaders in support of natural or manmade disasters.

The 147th Attack Wing houses the 272nd Engineering and Installation Squadron, one of only 18 units that can engineer and install communications infrastructure in combat environments. The 147ATKW also contains the 147th Air Support Operations Squadron; this unit provides ground-based targeting and weapons guidance for air-to-ground combat operations in overseas engagements. In Texas, the squadron uses its equipment to assist Texas Task Force One in search and rescue operations.

### 147ATKW COMBAT SORTIE STATISTICS

Combat Flown	Sorties	Hours	Timeframe
147ATKW	6,111	111,071	2008-2018



## I AM THE GUARD



### CPT. ASHUNTA MURPHY

Civilian Career: Sexual Assault Response Coordinator  
Naval Air Station Fort Worth  
Joint Reserve Base

Military Career: Personnel Officer  
136th Airlift Wing



## 149TH FIGHTER WING

The **149th Fighter Wing**, based in San Antonio, Texas, operates the F-16 Fighting Falcon and provides combat fighter pilot training. The wing's graduates serve in the U.S. Air Force, U.S. Air Force Reserve, and U.S. Air National Guard. The 149th Fighter Wing is comprised of our nation's most experienced instructor pilots and uses state-of-the-art simulator technology to ensure its students receive the most advanced training in the world.

The 149th Fighter Wing contains the 273rd Information Operations Squadron, which provides cybersecurity operations. This squadron uses classified information system tools and capabilities to detect and defend against adversaries seeking to disrupt critical computer systems and associated infrastructure. Additionally, the 273rd recently acquired a Cyber Protection Team capability that will convert to a full cyber-operations squadron in late 2018.

Two security force squadrons located in El Paso also are assigned to the 149th Fighter Wing. These units provide fully trained and qualified security forces Airmen for both overseas and domestic operations.

Finally, the 149th Fighter Wing also encompasses the 209th Weather Flight, located in Austin. The flight provides a wide range of weather support to U.S. Air Force and U.S. Army ground units. The 209th Weather Flight also assists civil support response. The unit's capabilities aid in decision-making and deliberate planning in order to enhance first responder's effectiveness and safety.

**149FW HOURS AND SORTIES BY FISCAL YEAR**

FY	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	Total
Hours Flown	4480.3	4922.3	4750	4337.3	4232	4086	4083	4118.1	4284.2	39293.2
Sorties Flown	3268	3574	3398	3226	3125	2928	2956	3145	3201	28821

## FUTURE & PROPOSED MISSIONS

Aircraft modernization is essential to the TXANG in order to continue our current and future high-priority missions. While replacing aging aircraft with newer equipment does not change the mission in many cases, it does extend the long-term viability of our units and increases our mission effectiveness. Modernization will be an important factor to monitor throughout the upcoming biennium.



- Replacing the TXANG's aging C-130 airframes with modern C-130J aircraft will ensure that reliable disaster relief airlift capability remains in the Gulf Coast region.
- The capabilities and utilization of unmanned airframes will continue to evolve. The **TXANG** has transitioned from the MQ-1 Predator to the more advanced MQ-9 Reaper. The MQ-9's future Domestic Incident Awareness and Assessment (IAA) mission will be of great benefit to the state. The U.S. Air Force is working with the Federal Aviation Administration on sense and avoid systems to install in the MQ-9, which would allow the aircraft to fly in on the National Airspace System and be used for natural and manmade disasters.
- Much like the Airlift Wing's C-130 concern, the Fighter Wing's fleet of F-16s is also aging. In order to effectively continue their unparalleled training mission, the Fighter Wing must convert to a more modern version of the F-16 or the F-35 Joint Strike Fighter. The Fighter Wing is an ideal choice to base a new F-35 training mission, as it is an established Formal Training Unit (FTU) that meets all published requirements for the F-35.

In addition to modernization efforts, fostering the continued growth of cyber capabilities remains a priority mission-set. The TXANG supports a critical part of the U.S. Air Force's cyber-mission, which will continue to develop and grow as a vital part of current and future national defense strategies.

# TEXAS AIR NATIONAL GUARD MAJOR EQUIPMENT



## C-130H: QTY=8

The **Lockheed C-130 Hercules** is a **four-engine turboprop military transport aircraft**. Capable of using unprepared runways for takeoffs and landings, the C-130 was originally designed as a troop, medevac, and cargo transport aircraft. The versatile airframe has found uses in a variety of other roles. The C-130 can carry 45,000 pounds of cargo or 92 passengers. In a medical evacuation mission, 74 immobile patients along with five medical crew can be transported.



## F-16C/D: QTY=25

The **Lockheed Martin F-16 Fighting Falcon** is a **single-engine supersonic multirole fighter aircraft** developed for the U.S. Air Force (USAF) in the early 1970s. Designed as an air superiority day fighter, it evolved into a successful all-weather multirole aircraft. In addition to being the mainstay of the USAF fighter fleet, the F-16 serves as the workhorse of the fighter fleets of over 25 countries around the world. More than 4,500 F-16s have been built, making it the second most common currently operational military aircraft in the world.



## MQ-9 REAPER: QTY=2

The **General Atomics MQ-9A Reaper** (sometimes called Predator B) is an **unmanned aerial vehicle (UAV)** capable of remotely controlled or autonomous flight operations, developed primarily for the USAF. The MQ-9 and other UAVs are referred to as Remotely Piloted Vehicles/Aircraft by the USAF to indicate their human ground controllers. The MQ-9 is the first hunter-killer UAV designed for long-endurance, high-altitude surveillance.





### RC-26B: QTY=1

The **RC-26** is the military version of the **Fairchild Aerospace Metro** airliner equipped with a variety of **sensors, cameras, and communications equipment**. The aircraft, with a crew of two pilots and a mission system operator, is operated by the Air National Guard to support civil authorities. This support includes providing unobserved airborne command and control, radio relay, observation, photography, suspect tracking, and vehicle follow. Typically, there is a civilian law enforcement official or other civil agency representative on the aircraft to direct the mission.



### MRAP-M-ATV-MAXX-PRO: QTY=46

The **Oshkosh M-ATV** and the **International MaxxPro** are **Mine Resistant Ambush Protected (MRAP) vehicles**. MRAPs are designed to provide protection for the occupants from IED attacks and small arms fire. Both vehicles utilize a V-shaped hull design, which deflects the blast of a land mine or IED away from the vehicle to protect its occupants. Vehicles like the MaxxPro are intended to replace the Humvee, which is currently in use.



### UP-ARMORED HMMWV: QTY=39

The **High Mobility Multipurpose Wheeled Vehicle (HMMWV)**, commonly known as the Humvee, is a **four-wheel drive military light truck** primarily used by the U.S. military. It is also used by numerous other countries and organizations and even in civilian adaptations. The military recognized a need for a more protected HMMWV and AM General developed the M1114, an armored Humvee to withstand small arms fire. In addition, some M1114s feature a Common Remotely Operated Weapon Station, which allows the gunner to operate from inside the vehicle.





# TEXAS STATE GUARD



**The Texas State Guard (TXSG)** is a volunteer military force that provides community service and emergency response activities for this state, as organized under the Second Amendment to the United States Constitution, and operating as a defense force authorized under 32 U.S.C. Section 109.

The TXSG performs missions within the State of Texas under approval of the governor. The TXSG originated as a home defense force while National Guard Soldiers were deployed overseas during WWI. In recent decades, the TXSG's mission and purpose have primarily been to support TMD and other state agencies during natural disasters, emergency situations, and other state-wide needs. Though the TXSG parallels the National Guard's organizational structure, TXSG members are volunteers with no service commitment and no requirement to have had prior military training or service. The TXSG has an authorized strength of 2,300 personnel. The TXSG's tremendous efforts of support during Hurricane Harvey led to accolades by the governor and increased visibility in state and national spheres. The expansion of the State Guard, to an authorized strength of 5,000, will significantly enhance its capability and sustainability during emergency situations and extended periods of state active duty.



# MISSIONS

The TXSG arrays its forces into multiple mission ready packages, trained in specific capabilities to support Texas.

**Ground Search and Recovery/Rescue Teams:** Support local authorities and Texas Task Force-1 with personnel specifically trained in ground search and recovery operations.

**Aeromedical Staging and Reception Teams:** Directly supports Texas Department of State Health Services through triage, tracking, accountability, preparation, and reception of personnel medically evacuated by air in an emergency.

**Water Operations (Boat & Dive) Teams:** Direct support to Texas Task Force-1, Texas Department of Public Safety, and Texas Parks and Wildlife Department during water and underwater search, rescue, and recovery operations.

**Engineering Assistance Teams:** Provide professional and technical engineer resources to conduct infrastructure reconnaissance and assessment of water/wastewater and energy systems; conduct damage assessment of facilities and utilities, and augment **Texas Military Forces** with professional engineer and facility operations personnel.



**Texas Emergency Tracking Network Teams:** Operate the Texas Division of Emergency Management tracking system to maintain accountability and location of individuals evacuated and equipment during emergencies.

**Shelter Operations Teams:** Provide personnel trained in American Red Cross shelter operations to manage and maintain shelters for displaced individuals during emergencies and crises.

**Communications Support:** Supports communication operations across the state with high frequency and long-range data capabilities; ultra-high frequency and very-high frequency land mobile radio repeaters; mobile towers providing wide area coverage; and Texas Interoperable Communications Package which allows for interagency communications state-wide.

**Disaster District Coordinator / Emergency Operations Center Support:** Provides the state and district operations centers with trained personnel proficient in FEMA's Incident Command System and the state's web-based crisis management system, WebEOC.

**Military District Coordinator Teams:** Serve as military subject matter experts to the 30 Department of Public Safety Disaster Districts throughout the state and provide 24-hour support operations to those districts during emergencies.



# UNIT COMMANDERS DIRECTORY

UNIT	RANK	NAME	DUTY LOCATION
<b>TEXAS ARMY NATIONAL GUARD</b>			
Joint Force Headquarters Detachment	Major	VACANT Garcia, Steven	Austin Austin
<b>Recruiting &amp; Retention Battalion</b>			
Headquarters Company	Lieutenant Colonel	Carney, James	Austin
Detachment 1, A Company	First Lieutenant	Pedrosa, Eric	Austin
Detachment 2, B Company	Major	Clark, Russell	Arlington
Detachment 3, C Company	Major	Weatherspoon, Ralph Lewis, Samantha	Pasadena San Antonio
<b>Texas Medical Command</b>			
Unit Commander	Colonel Major	Weaver, William Darrin Bragg, Matthew	Austin Austin
<b>36th Infantry Division</b>			
<b>Headquarters Battalion, 36ID</b>			
Headquarters Company	Major General	Hamilton, Patrick	Austin
Operations Company	Lieutenant Colonel	Redhair, Timothy	Austin
Intelligence & Sustainment Company	Captain	Briggs, Christina	Austin
Signal Company	Captain	Locke, Kyle	Austin
	Captain	Stover, Jason	Austin
	Captain	Godelia, Mark	Austin
<b>56th Infantry Brigade Combat Team</b>			
Headquarters Company	Colonel	Wallace, John Michael	Ft. Worth
	Captain	Johnson, Frank	Ft. Worth
<b>2-142nd Infantry Battalion</b>			
Headquarters Company	Lieutenant Colonel	Hulse, Kris	Lubbock
A Company	Captain	Kindy, Kyle	Lubbock
B Company	Captain	Gilbert, Phillip	Amarillo
C Company	Captain	Munoz, Josue	Grand Prairie
D Company	Captain	Carroll, Alton	Midland
	Captain	Merrill, David	Wichita Falls
<b>3-144th Infantry Battalion</b>			
Headquarters Company	Lieutenant Colonel	Walker, Kenneth Ross	Wylie
A Company	Captain	Vanya, Billy	Wylie
B Company	Captain	Salinas, Jossue	Greenville
C Company	Captain	Smith, Benjamin	Kilgore
D Company	Captain	Gutierrez, Owen	Seagoville
	Captain	Josephsen, Jared	Palestine
<b>1-124th Cavalry Battalion</b>			
Headquarters Company	Lieutenant Colonel	Miller, Christopher	Waco
	Captain	Grisso, Brian	Waco

A Troop	Captain	Griego, Octaviano	Waco
B Troop	Captain	Philpot, Steven	Waco
C Troop	Captain	Thomas, Benjamin	Grand Prairie
<b>3-133rd Field Artillery Battalion</b>	Lieutenant Colonel	Rosales, Javier Jr.	El Paso
Headquarters Battery	Captain	Horton, Derek	El Paso
A Battery	Captain	Autry, Jason	El Paso
B Battery	Captain	Nelson, James	El Paso
C Battery	Captain	Spence, Von	El Paso
<b>949th Support Battalion</b>	Lieutenant Colonel	Hull, Patricia	Ft. Worth
Headquarters Company	First Lieutenant	Orr, Kyle	Ft. Worth
A Company	Captain	Green, Eric	Ft. Worth
B Company	Captain	Crowder, Robert	Ft. Worth
C Company	Captain	Carmichael, Sherry	Grand Prairie
D Company	Captain	Tewell, Donna	Waco
E Company	Captain	Stevens, David	Denton
F Company	Captain	Rodriguez, Seulata	El Paso
G Company	First Lieutenant	Donaldson, Christopher	Lubbock
H Company	Captain	Rave, Richard	Seagoville
<b>156th Brigade Engineer Battalion</b>	Major	Stalter, George	Grand Prairie
Headquarters Company	Captain	Tomlinson, Michael	Grand Prairie
A Company	Captain	Beare, Kenneth	Lewisville
B Company	Captain	Woroszylo, Thomas	Decatur
C Company	Captain	Underwood, William	Grand Prairie
D Company	Captain	Frery, Joel	Grand Prairie
<b>72nd Infantry Brigade Combat Team</b>	Colonel	Gonzalez, Rodrigo III	Houston
Headquarters Company	Captain	Lambert, Russell	Houston
<b>1st Battalion, 141st Infantry</b>	Lieutenant Colonel	Ibarguen, Sean	San Antonio
Headquarters Company	Captain	Brunone, Joseph	San Antonio
A Company	Captain	Schroder, Kyle	San Antonio
B Company	Captain	Hardin, Woodrow	San Marcos
C Company	Captain	Ward, Bradley	Fredericksburg
D Company	Captain	Bayane, Raymond	San Antonio
<b>3rd Battalion, 141st Infantry</b>	Major	Facundo, Perfecto	Weslaco
Headquarters Company	Captain	Chambers, Brodrick	Weslaco
A Company	Captain	Reinartz, Charles	Brownsville
B Company	First Lieutenant	Moncivais, Christopher	Laredo
C Company	Captain	Willrich, Steven	Weslaco
D Company	Captain	Hubbard, Joseph	Victoria
<b>1st Battalion, 112th Cavalry</b>	Lieutenant Colonel	Hale, Duane	Bryan
Headquarters Troop	Captain	Lounsbury, Charles	Bryan
A Troop	Captain	Begins, Abraham	Taylor
B Troop	Captain	Acosta, Edgar	Rosenberg
C Troop	Captain	Horcha, Jeremy	Houston
<b>1st Battalion, 133rd Field Artillery</b>	Major	Gunn, Mark	Houston
Headquarters Battery	Captain	Cruz, Omar	Houston
A Battery	Captain	Harvey, Richard	Lufkin
B Battery	Captain	Ridenour, Christopher	Lufkin
C Battery	Captain	Bracewell, Jonathan	Houston
<b>Headquarters, 536th Support Battalion</b>	Lieutenant Colonel	Peterson, Thomas	Huntsville
Headquarters Company	Captain	Ketchum, Mark	Huntsville
A Company	Captain	Woodin, Stephanie	Houston
B Company	Captain	Burton, Edwin	La Marque
C Company	Captain	Lewis, Alonzo	La Marque

D Company	First Lieutenant	Cheung, Christina	Bryan
F Company	First Lieutenant	Lees, John	Houston
G Company	Captain	Martin, David	San Antonio
<b>Headquarters, 172nd Battalion</b>	Major	White, Mark	Houston
Headquarters Company	Captain	Guerrero, Edgar	Houston
A Company	Captain	Menchaca, Juan	Brenham
B Company	Captain	Richards, John	Angleton
C Company	Captain	Arterburn, Douglas	Houston
D Company	Captain	Rogers, Gerald	Houston
<b>36th Combat Aviation Brigade</b>	Colonel	MacGregor, Joanne	Del Valle
Headquarters Company	Captain	Yarbrough, Chase	Del Valle
<b>1-149th Aviation Battalion</b>	Lieutenant Colonel	Wright, Randal	Houston
Headquarters Company	Captain	Kennis, Jed	Houston
B Company	Captain	Vasquez, Edwin	Houston
C Company	Captain	Guin, Mathew	Houston
D Company	First Lieutenant	Owens, Steven	Houston
E Company	Captain	Armstrong, Cindy	Houston
B Company, 1-114th Aviation	Major	Boyd, Jordan	Del Valle
<b>2-149th Aviation Battalion</b>	Lieutenant Colonel	Brundrett, Charles	Grand Prairie
Headquarters Company	Captain	Martin, Baron	Grand Prairie
B Company	Captain	Dieter, Chad	Grand Prairie
C Company	Major	Scallon, Samuel	San Antonio
D Company	1st Lieutenant	Stetzer, James	Grand Prairie
F Company	Captain	Castellano, Armando	San Antonio
C Company, 1-108th Aviation	Captain	Adams, Nicholas	Del Valle
<b>449th Aviation Support Battalion</b>	Lieutenant Colonel	Guevara, Robert	San Antonio
Headquarters Company	Captain	Lebeaux, Eric	San Antonio
A Company	Captain	Ireland, Jonathan	Temple
B Company	Major	Besser, Erika	Del Valle
C Company	Captain	Rinaldi, Rachel	San Antonio
<b>176th Engineer Brigade</b>	Colonel	Cerniauskas, Paul	Grand Prairie
Headquarters Company	Captain	Fielding, Thomas	Grand Prairie
<b>111th Engineer Battalion</b>	Lieutenant Colonel	Miller, Zebadiah	Abilene
Headquarters Company	Captain	Grizzle, Jason	Abilene
Forward Support Company	Captain	Lozano, San Marcos	Abilene
454th Engineer Company	Captain	Windle, Amanda	San Angelo
236th Vertical Construction Company	Captain	VeraCruz, John	Stephenville
822nd Horizontal Construction Company	Captain	Maphies, Bobby	Brownwood
840th Mobility Augmentation Company	Captain	Alsept, Raymond	Weatherford
<b>386th Engineer Battalion</b>	Lieutenant Colonel	Miles, Anthony	Corpus Christi
Headquarters Company	Captain	Beck, Travis	Corpus Christi
Forward Support Company	Captain	Smith, Jessica	Corpus Christi
551st Multi Role Bridge Company	Captain	Lopez, George	El Campo
272nd Vertical Construction Company	Captain	Fettters, Clay	Bastrop
<b>36th Sustainment Brigade</b>	Lieutenant Colonel	Crawson, John	Temple
<b>36th Special Troops Battalion</b>	Lieutenant Colonel	Holton, Rita	Temple
Headquarters Company	Captain	Wilson, Lacey	Temple
449th Signal Company	Captain	Violette, Gerald	Waxahachie
294th Quartermaster Company	Captain	Goddard, Brett	Del Valle
149th Personnel HR Company	Captain	Bennett, Natasha	Wichita Falls
249th Transportation Company	Captain	Sanders, Aaron	Killeen



1836th Transportation Company	Captain	Smith, Kevin	El Paso
736th Maintenance Company	Captain	VACANT	Gatesville
249th Finance Detachment	Captain	Maldonado, Juan	San Marcos
49th Finance Management Company	Captain	McGaghren, Timothy	San Marcos
149th Finance Detachment	First Lieutenant	Flores, Andrew	San Marcos
<b>111th Medical Battalion</b>	Lieutenant Colonel	Ampelas, Michael	San Antonio
Headquarters Company	Captain	Culver, William	San Antonio
162nd Medical Company	Captain	Barnhart, Daniel	San Antonio
<b>1936th Support Battalion</b>	Lieutenant Colonel	Stephens, Pamela	Austin
<b>136th Maneuver Enhancement Brigade</b>	Colonel	Ulis, Monie	Round Rock
Headquarters Company	Captain	Wilson, Carl	Round Rock
6th Civil Support Team	Major	Sedtal, Christopher	Austin
625th Signal Company	Captain	Homer, Markisha	Round Rock
<b>136th Signal Battalion</b>	Lieutenant Colonel	Kerby, John	Houston
C Company	Captain	German, Jonathan	Houston
<b>136th Military Police Battalion</b>	Lieutenant Colonel	Perez, Michael	Tyler
Headquarters Company	Captain	Hall, Michael	Tyler
236th Military Police Company	Captain	Pacheco, Jonathan	San Antonio
606th Military Police Company	Captain	Gonzalez, Jose	El Paso
712th Military Police Company	Captain	Bolanos, Carolina	Houston
436th Chemical Company	First Lieutenant	Wells, Brandon	Laredo
<b>71st Troop Command</b>	Brigadier General	Aris, Charles	Austin
Headquarters Company	Captain	Onofre, Griselda	Austin
100th Mobile Public Affairs Detachment	Major	Nigrelle, Martha	Austin
<b>Special Operations Detachment - Africa</b>	Colonel	Ochsner, Timothy	Austin
<b>136th Regional Training Institute</b>	Colonel	Hunt, Michael	Ft. Hood
Headquarters Company	Captain	VACANT	Ft. Hood
<b>1-136th Battalion</b>	Lieutenant Colonel	Schorre, Jonas	Ft. Hood
<b>2-136th Battalion</b>	Lieutenant Colonel	Wilcox, William	Bastrop
OCS CDR	Major	Graves, Kyle	Bastrop
<b>71st Theater Information Operations Group</b>	Colonel	Prochaska, Jerry	Austin
Headquarters Company	Captain	Gantt, Ishmael	Austin
<b>102nd GSB Theater Information Operations Group</b>	Lieutenant Colonel	Dettmer, Robb	Austin
Headquarters Company	Captain	VACANT	Austin
Support Detachment, A Company 102nd	Captain	Ly, Katherine	Austin
Support Detachment, B Company 102nd	Major	McCulloch, Ray	Austin
Support Detachment, B Company 102nd	Captain	Verdugo, Matthew	Austin
<b>101st Information Operations Battalion</b>	Lieutenant Colonel	Wenzel, Andrew	Austin
Headquarters Company	Captain	Weitzel, Brian	Austin
Support Detachment, A Company 101st	Captain	Magana, Cecilia	Austin
Support Detachment, B Company 101st	Lieutenant Colonel	MontznezRodriguez, Rosana	Austin
Support Detachment, B Company 101st	Captain	Phan, Bau	Austin
<b>71st Expeditionary Military Intelligence Brigade</b>	Lieutenant Colonel	Liesmann, Michael	San Antonio
Headquarters Company	Captain	Jackson, John	San Antonio
197th Company	Major	Jameyson, Jackson	San Antonio

236th Signal Company	Captain	Dupreez, Heinrich	San Antonio
112th Brigade Support Company	Major	Reynard, Luke	Corsicana
<b>636th Military Intelligence Battalion</b>	Lieutenant Colonel	Cross, Laura	San Antonio
Headquarters Company	Captain	Growald, Henry	San Antonio
A Company	Captain	CPT Luecke, Amber	Seguin
B Company	Captain	Jarvis, Shad	San Antonio
<b>1-143rd Infantry Regiment</b>	Lieutenant Colonel	Gorby, William	Bastrop
Headquarters Company	Captain	Phillis, Joshua	Bastrop
A Company	Captain	Irwin, Matthew	Huntsville
B Company	Captain	Barton, Matthew	Terrell
D Company	Captain	Vanderlick, Francis	Austin
Forward Support Company	Captain	Wasdeczege, Margaret	Austin
<b>4-133rd Field Artillery Regiment</b>	Lieutenant Colonel	Warbrick, Malcolm	San Marcos
Headquarters Battery	Captain	Fletcher, Micah	San Marcos
A Battery	Captain	Lewis, Kyle	New Braunfels
B Battery	Captain	Dye, John	San Marcos
133rd Support Company	Captain	Fry, Gary	San Marcos
C CO 5-19TH SF GRP (ABN)(FWD)	Captain	Kowalski, John	San Antonio
C CO 1-19TH SF GRP	Captain	Maruquin, Deric	San Antonio
C CO 1-19TH SF GRP (REAR)	Captain	Neutze, Erich	San Antonio

## TEXAS AIR NATIONAL GUARD

### 136th Airlift Wing

136th Comptroller Flight

#### 531st Air Force Band

#### 136th Operations Group

136th Operation Support Squadron

136th Contingency Response Flight

181st Airlift Squadron

#### 136th Maintenance Group

136th Maintenance Operations Flight

136th Maintenance Squadron

136th Aircraft Maintenance Squadron

#### 136th Medical Group

#### 136th Mission Support Group

136th Civil Engineering Squadron

136th Communications Flight

136th Force Support Squadron

136th Logistics Readiness Squadron

136th Security Forces Squadron

254th Combat Communications Group

221st Combat Communications Squadron

### 147th Attack Wing

147th Comptroller Flight

#### 147th Operations Group

147th Operations Support Squadron

147th Air Support Operations

111th Attack Squadron

111th Weather Flight

#### 147th Medical Group

#### 147th Mission Support Group

Major General

Dawn Ferrell

Austin

Colonel

Thomas M. Suelzer

Fort Worth

Major

Christopher L. Harrigan

Fort Worth

Lieutenant Colonel

Eric Patterson

Fort Worth

Colonel

David W. Compton

Fort Worth

Lieutenant Colonel

Jayson T. Potts

Fort Worth

Lieutenant Colonel

Scott A. Morris

Fort Worth

Lieutenant Colonel

Charles D. DeMarque

Fort Worth

Colonel

Kurt Mallory

Fort Worth

Major

Mellissa Handzel

Fort Worth

Lieutenant Colonel

Gary S. Wedel

Fort Worth

Lieutenant Colonel

Lorelei Gomez

Fort Worth

Colonel

Ralph C Walsh, Jr.

Fort Worth

Colonel

Denise Taylor

Fort Worth

VACANT

Fort Worth

Major

Adam J. Walker

Fort Worth

Lieutenant Colonel

James T. Castleman

Fort Worth

Lieutenant Colonel

Chuck Ewings

Fort Worth

Lieutenant Colonel

Steve Taylor

Fort Worth

Colonel

Jeffery Young

Dallas

Lieutenant Colonel

Eric G. Hayes

Dallas

Colonel

Matthew A. Barker

Houston

Lieutenant Colonel

Les F. Szabo

Houston

Colonel

Robert C. Belwood

Houston

Lieutenant Colonel

Daniel P. Yurasek

Houston

Major

Joshua G. Lang

Houston

Lieutenant Colonel

Craig A. Moore

Houston

Lieutenant Colonel

Mark J. Wiley

Houston

Colonel

Richard N. Bradley

Houston

Colonel

Tim E. Pertuis

Houston

147th Civil Engineering Squadron	Lieutenant Colonel	Kevin M. Mott	Houston
147th Communications Flight	Lieutenant Colonel	Danielle Minamyer	Houston
147th Force Support Squadron	Lieutenant Colonel	Sherman L. Holman	Houston
147th Logistics Squadron	Lieutenant Colonel	Larry Werbiski	Houston
147th Security Forces Squadron	Major	Kelly L. Bean	Houston
272nd Engineering & Installation Squadron	Lieutenant Colonel	Kimberly Rizo	Houston
<b>149th Fighter Wing</b>	Colonel	Raul L. Rosario	San Antonio
149th Comptroller Flight	Lieutenant Colonel	Antwan T. Hopkins	San Antonio
<b>149th Operations Group</b>	VACANT		San Antonio
149th Operations Support Squadron	Lieutenant Colonel	Kristian S. Thiele	San Antonio
149th Det 1-Range	Lieutenant Colonel	Eric R. Hoopes	San Antonio
182nd Fighter Squadron	Lieutenant Colonel	Adam M. Turner	San Antonio
273rd Cyber Operations Squadron	Lieutenant Colonel	Kristy J. Leasman	San Antonio
<b>149th Maintenance Group</b>	Colonel	Kurt L. Leslie	San Antonio
149th Maintenance Operations Flight	Lieutenant Colonel	James F. Cobb	San Antonio
149th Maintenance Squadron	Major	Jesse C. Allen	San Antonio
149th Aircraft Maintenance Squadron	Lieutenant Colonel	Darren P. Bemis	San Antonio
<b>149th Medical Group</b>	Lieutenant Colonel	Scott E. Olech	San Antonio
<b>149th Mission Support Group</b>	Colonel	Megan H. Erickson	San Antonio
149th Civil Engineering Squadron	Lieutenant Colonel	Vincent Salazar	San Antonio
149th Communications Flight	VACANT		San Antonio
149th Force Support Squadron	Lieutenant Colonel	Gerald L. Robinson	San Antonio
149th Logistics Readiness Squadron	Major	Tobby R. Evans	San Antonio
149th Security Forces Squadron	Captain	Mark T. Latimer	San Antonio
203rd Ground Combat Training Squadron	Lieutenant Colonel	Jason E. Westmeyer	El Paso
204th Security Forces Squadron	Captain	Paula A. Palacios	El Paso
209th Weather Flight	Lieutenant Colonel	Sean L. Gibbons	Austin

## TEXAS STATE GUARD

	Major General	Bodisch, Robert J., Sr.	Austin
<b>Headquarters, Air Component Cmd</b>	Brigadier General	Kinsey, John	Austin
4th Air Wing	Colonel	Davis, Toby	Dallas
5th Air Wing	Lieutenant Colonel	Beauford, Ronald	San Antonio
<b>Headquarters, Army Component Cmd</b>	Brigadier General	Palmer, Howard	Austin
1st Regiment	Colonel	Krueger, Kris	San Antonio
2nd Regiment	Colonel	Muirhead, John	Gatesville
4th Regiment	Lieutenant Colonel	Sadler, Wendell	Fort Worth
8th Regiment	Colonel	Lilly, Kevin	Houston
19th Regiment	Colonel	White, William	Dallas
39th Regiment	Colonel	Franklin, Jeremy	Midland
<b>Headquarters, TX Maritime Regiment</b>	Rear Admiral (LH)	Cave, Joe	Austin
1st Battalion	Lieutenant (Navy)	Hess, John	Huntsville
2d Battalion	Lieutenant Colonel (MC)	Pena, Jose	New Braunfels
3d Battalion	Colonel (MC)	Steele, Richard	Dallas
<b>Headquarters, TX Medical Brigade</b>	Brigadier General	McNabb, Constance	Austin
1st Medical Battalion	Lieutenant Colonel	Arvizo, Ian	San Antonio
2d Medical Battalion	Colonel	Rustmann, Walter	Houston
3d Medical Battalion	Colonel	Coppola, Marco	Dallas



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Adjutant General

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