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**TEXAS MILITARY DEPARTMENT**

**TEXAS ARMY NATIONAL GUARD**

**294th QUARTERMASTER COMPANY**

**11280 WHITE SETTLEMENT RD**

**FORT WORTH, TX. 76108**

**(512) 782-5001**

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NGTX-IS-CC Date

MEMORANDUM THRU MACOM

36th Infantry Division, Attn: NGTX-IZ-OP, 2200 W. 35th Street, Austin, TX, 78703

FOR Commander, 36th Infantry Division (NGTX-IZ-CG) (Rear), 2200 W. 35th Street, Austin, TX, 78703

SUBJECT: Impact Statement regarding Operation Lone Star / Mobilization cross-level of [*Soldier Name*] with [*Unit conducting CTE / Mobilizing*].

1. Provide a detailed explanation of the potential negative impact to the organization if the Soldier attends CTE / Mobilization with [*Unit conducting CTE / Mobilizing*].

2. If you non-concur with the timing of the proposed cross-level explain why and provide an alternative recommendation for the date of cross-level.

3. POC for this memorandum is\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

*Brigade Commander signature block*